



Invitation to the 2026 Annual General Meeting of Shareholders

Taokaenoi Food & Marketing Public Company Limited

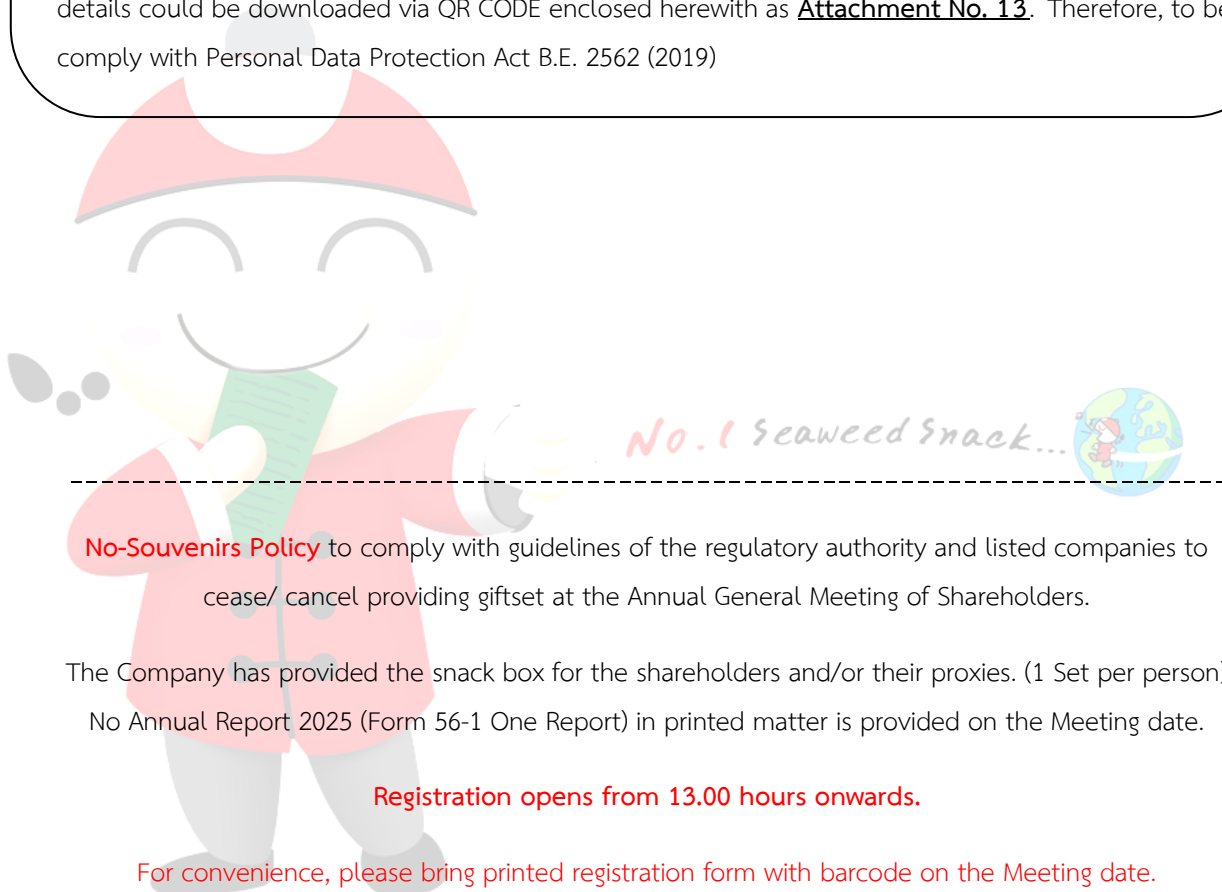
Tuesday, April 28, 2026 at 14.00 hours.

At Amber Room 1, 1st Floor, Challenger Building,

IMPACT Muang Thong Thani, Ban Mai Sub-district, Pak Kret District, Nonthaburi

The 2026 Annual General Meeting of Shareholders is a physical meeting only. Shareholders who are unable to attend the Shareholders' Meeting, the Company advises you to grant proxy to the Company's Independent Director.

The Company would like to inform that the Meeting video will be recorded and published on the Company's website. Therefore, the Company recognizes the importance of the protection of personal data and would like to inform the Personal Data Protection Policy regarding purpose, necessity, collected personal data, duration of personal data collection, including right of personal data owner. The details could be downloaded via QR CODE enclosed herewith as **Attachment No. 13**. Therefore, to be comply with Personal Data Protection Act B.E. 2562 (2019)



No-Souvenirs Policy to comply with guidelines of the regulatory authority and listed companies to cease/ cancel providing giftset at the Annual General Meeting of Shareholders.

The Company has provided the snack box for the shareholders and/or their proxies. (1 Set per person)

No Annual Report 2025 (Form 56-1 One Report) in printed matter is provided on the Meeting date.

Registration opens from 13.00 hours onwards.

For convenience, please bring printed registration form with barcode on the Meeting date.

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Notice of the 2026 Annual General Meeting of Shareholders

of Taokaenoi Food & Marketing Public Company Limited

March 25, 2026

Subject: Invitation to attend the 2026 Annual General Meeting of Shareholders

To: Shareholders of Taokaenoi Food & Marketing Public Company Limited

- Attachments
1. Copy of the Minutes of the 2025 Annual General Meeting of Shareholders
 2. Annual Registration Statement 2025 (Form 56-1 One Report) in QR CODE format
 3. Profiles of the candidates nominated for election as new directors in replacement of those due to retire by rotation
 4. Profiles of the proposed auditors for the year 2026
 5. Documents required prior to attending the Meeting and supporting documents for proxies
 6. The Company's Articles of Association concerning shareholders' meetings
 7. Voting, counting, and announcement of the voting results
 8. Profiles of the independent directors proposed by the Company to act as proxies for the shareholders
 9. Proxy Forms as specified by Department of Business Development, Ministry of Commerce
 10. Guideline for download the Annual Registration Statement 2025 via QR Code
 11. Form for questionnaire for the 2026 Annual General Meeting of Shareholders in advance
 12. Personal Data Protection Policy via QR CODE
 13. Map of the Annual General Meeting of Shareholders place

On Tuesday, February 23, 2026, the Board of Directors of Taokaenoi Food & Marketing Public Company Limited (the "Company") resolved to convene the 2026 Annual General Meeting of Shareholders on **Tuesday, April 28, 2026, at 14.00 hours** at Amber Room 1, 1st Floor, Challenger Building, IMPACT Muang Thong Thani, Ban Mai Sub-district, Pak Kret District, Nonthaburi 11120. The date for determining the shareholders who have the right to attend the 2026 Annual General Meeting of the Shareholders (Record Date) is March 10, 2026.

The Company provided shareholders with the opportunity to propose meeting agenda items and nominate individuals for consideration as company directors in advance, during the period from November 1, 2025 to December 30, 2025. The criteria, procedures, and steps for exercising such rights were published through the Stock

Exchange of Thailand's system and on the Company's website (www.taokaenoi.co.th/ir). The Company hereby informs that, for this meeting, no shareholder proposed any agenda items or nominated any individuals in advance. Therefore, the meeting will consider matters in accordance with the agenda set by the Board of Directors, together with the Board's opinions, as follows:

Agenda Item 1

Chairman's Report

Preamble:

The Company places great importance on good corporate governance and continuously reviews and revised its internal policies, practices, and processes to comply with relevant laws and regulations, as well as to enhance transparency and efficiency in its business operations. The Chairman will inform the shareholders' meeting of these actions.

Board of Directors' opinion:

The Board of Directors deems it appropriate for the Chairman to inform the shareholders' meeting of the Company's corporate governance improvements.

Votes required:

This agenda item is for the shareholders' acknowledgment; therefore, no voting is required.

Agenda Item 2

To consider and certify the minutes of the 2025 Annual General Meeting of Shareholders, held on April 25, 2025

Preamble:

The Company has prepared the minutes of the 2025 Annual General Meeting of Shareholders, which was held on Friday, 25 April 2025, at 1:00 p.m. A copy of the minutes was submitted to the Stock Exchange of Thailand and published on the Company's website on May 9, 2025, within 14 days after the meeting. Details are provided in Attachment 1, which was sent to shareholders along with the meeting invitation.

Board of Directors' opinion:

The Board of Directors considers it appropriate to propose the minutes of the 2025 Annual General Meeting of Shareholders, held on Friday, April 25, 2025, for approval by the 2026 Annual General Meeting of Shareholders, noting that the minutes have been accurately recorded.

Votes required:

A simple majority of the total number of votes of the shareholders who attend the Meeting and cast their votes, excluding abstentions from the calculation base.

Agenda Item 3

To acknowledge the report of the Company's operational performance for the year 2025, ended December 31, 2025

Preamble:

The Company has summarized the overall performance and major changes of the year 2025. The details thereof are shown in the Annual Registration Statement 2025, Analysis and Management Description Section, which the shareholders can

download via the QR CODE enclosed herewith as **Attachment 2**, which was sent to shareholders along with the meeting invitation.

Board of Directors' opinion: The Board of Directors considers and deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders acknowledges the report on the Company's operational performance for the year 2025, ended December 31, 2025, summarizing the Company's operations and significant changes during the year 2025.

Votes required: **This agenda item is for the shareholders' acknowledgment; therefore, no voting is required.**

Agenda Item 4

To consider and approve the financial statements ended December 31, 2025

Preamble: To comply with Section 112 of the Public Limited Company Act B.E. 2535 (1992) (as amended) (the "Public Limited Company Act") and Article 40 of the Company's Articles of Association, the Company has prepared the financial statements for the year ended December 31, 2025, which were audited by the Company's auditor from Deloitte Touche Tohmatsu Jaiyos Company Limited, reviewed by the Audit committee, and approved by the Board of Directors, and proposes these financial statements to the 2026 Annual General Meeting of Shareholders for its consideration and approval.

Details of the financial statements for the year ended December 31, 2025 are shown in the Annual Registration Statement 2025, Financial Statements Section, which the shareholders can download via the QR CODE enclosed herewith as **Attachment 2**, which was sent to shareholders along with the meeting invitation.

The key highlights are summarized as follows:

The statements of financial position and income statements

Unit : Million THB

Items	Consolidated financial statements				Separate financial statements			
	2025	2024	2023	+ / (-)	2025	2024	2023	+ / (-)
<u>Financial Statements</u>								
Assets	3,922.1	3,495.4	3,234.0	426.7	3,947.8	3,738.0	3,423.4	209.8
Liabilities	1,749.8	1,138.0	1,001.0	611.8	1,640.9	1,033.8	921.5	607.1
Shareholders' equity	2,172.3	2,357.4	2,233.0	(185.1)	2,306.9	2,704.1	2,501.9	(297.2)
<u>Profit and Loss Statement</u>								
Revenue from sales	5,307.9	5,712.3	5,323.4	(404.4)	4,932.2	5,380.8	5,012.0	(448.6)

Profit for the year	409.2	836.9	747.5	(427.7)	215.6	828.5	755.2	(612.9)
Earnings per share (THB/share)	0.30	0.61	0.54	(0.31)	0.16	0.60	0.55	(0.44)

Board of Directors' opinion: The Board of Directors considers and deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders consider and approve the financial statements for the year ended December 31, 2025, as audited and certified by Deloitte Touche Tohmatsu Jaiyos Company Limited, and approved by the Audit committee as proposed above.

Votes required: **A simple majority of the total number of votes of the shareholders who attend the Meeting and cast their votes, excluding abstentions from the calculation base.**

Agenda Item 5

To consider and approve the un-appropriation of net profits of 2025 as legal reserve and the approval of dividend payment to shareholders for the operating results ended December 31, 2025

Preamble: To consider the allocation of net profits as legal reserve. In accordance with Section 116 of the Public Limited Company Act and Article 45 of the Company's Articles of Association, the Company has to allocate not less than 5 percent of its annual net profit, after setting-off accumulated losses brought forward (if any), to be a legal reserve until that legal reserve reaches an amount equal to not less than 10 percent of the registered capital.

As of December 31, 2025, the Company's registered capital was THB 345,000,000, and the Company had legal reserves of THB 34,500,000, equal to 10 percent of the registered capital. Since the legal reserve has already reached the required level, no additional allocation of annual net profit to the legal reserve is necessary.

To consider the dividend payment. In accordance with Section 115 of the Public Limited Company Act and Article 44 of the Company's Articles of Association, the Annual General Meeting of shareholders can allocate funds to the legal reserve and dividend payment, and the Board of Directors can approve the payment of an interim dividend if the Company has sufficient profit and shall report such payment to the next general meeting of shareholders.

The Company has a policy to distribute dividends at the rate of not less than 40 percent of the net profit as per the separate financial statements, after deducting taxes, the legal reserve and other amounts (if any). This rate may be adjusted based on economic conditions, investment plans, and the Company's capital requirements.

For the fiscal year from January 1, 2025 to December 31, 2025, the Company recorded a net profit according to the separate financial statements of THB 215,552,954 and a net profit according to the consolidated financial statements of THB 409,198,575 with retained earnings available for dividend distribution. Therefore, it is proposed that the 2026 Annual General Meeting of Shareholders approve a dividend payment from the net profit and retained earnings totaling of THB 341,250,000 (Three Hundred Forty-One Million Two Hundred Fifty Thousand Baht), equivalent to THB 0.25 per share, or 82 percent of net profit according to the separate financial statements, in line with the Company's dividend policy. During 2025, the Company paid one interim dividend as follows:

- An interim dividend for the first half of the year, paid on September 9, 2025, amounting to THB 163,800,000 (One Hundred Sixty-Three Million Eight Hundred Thousand Baht), at THB 0.12 per share.

Therefore, the remaining dividend will be paid as the final dividend at THB 0.13 per share, totaling THB 177,450,000 (One Hundred Seventy-Seven Million Four Hundred Fifty Thousand Baht).

The comparisons of the dividend payment rate of the Company for the fiscal years 2025, 2024 and 2023 are detailed as follows:

Details of the dividend payment	Fiscal year ending December 31, 2025 (proposed year)	Fiscal year ending December 31, 2024	Fiscal year ending December 31, 2023
1. Net profit (Loss) (THB)	215,552,954	828,549,738	755,166,435
2. Total Issued shares of the Company (Shares)	345,000,000	345,000,000	345,000,000
3. Dividend per share (THB)	0.25	0.507	0.46
4. Total dividend (THB)	341,250,000	696,555,000	634,800,000
5. Dividend payment ratio (percent)	82	84	84

Board of Directors' opinion:

The Board of Directors considers and deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders consider and approve the

un-appropriation of net profits of 2025 as legal reserve, as the Company's legal reserve has already reached the required amount under the law and the Company's Articles of Association, and dividend payment for the year ended December 31, 2025. The total dividend payment is THB 341,250,000 (Three Hundred Forty-One Million Two Hundred Fifty Thousand Baht), equivalent to THB 0.25 per share, and acknowledge that the Company has already paid 1 interim dividend as follow:

- The company paid an interim dividend for the first-half-year operations on September 9, 2025, at a rate of THB 0.12 per share, totaling THB 163,800,000 (One Hundred Sixty-Three Million Eight Hundred Thousand Baht).

Therefore, the remaining final dividend to be paid to shareholders is THB 0.13 per share, totaling THB 177,450,000 (One Hundred Seventy-Seven Million Four Hundred Fifty Thousand Baht).

With respect to tax Benefits for Individual Shareholders, shareholders who are individuals may claim a tax credit under Section 47 bis of the Revenue Code as follows:

- THB 0.104 per share is paid from profits of promoted activities under the Board of Investment (BOI), which are exempt from corporate income tax; no tax credit is available.
- THB 0.026 per share is paid from profits subject to corporate income tax at 20 percent; shareholders are entitled to a tax credit according to the law.

The final dividend for the year ended December 31, 2025, will be paid only to shareholders entitled under the Company's Articles of Association, as listed on the Record Date, Tuesday, March 10, 2026.

However, this entitlement is subject to approval by the 2026 Annual General Meeting of Shareholders, with the dividend scheduled for payment on Tuesday, May 12, 2026.

Votes required:

A simple majority of the total number of votes of the shareholders who attend the meeting and cast their votes, excluding abstentions from the calculation base.

Agenda Item 6

To consider and approve the 2026 remuneration of Board of Directors and Sub-committee of the Company

Preamble:

Section 90 of the Public Limited Company Act prohibits payment of money or provision of any other assets to a director, except for remuneration according to

the Company's Articles of Association. Under Article 16 of the Company's Articles of Association, the directors are entitled to remuneration from the Company in the form of rewards, meeting allowances, pensions, bonuses or other benefits in other forms as approved by a General Meeting of Shareholders. The remuneration for directors might be determined as a fixed figure or in accordance with criteria which shall be fixed from time to time or until further changes are implemented. In addition, the directors are entitled to allowances and benefits according to the Company's regulations.

In respect of the remuneration of directors for the year 2026, the Nomination and Remuneration Committee has thoroughly considered and reviewed the directors' remuneration relative to workloads and responsibilities of the Board of Directors, and sub-committees, in comparison with the remuneration of directors of companies of similar size to the Company in the same industry. Thus, the Nomination and Remuneration Committee deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders consider and approve the remuneration of directors and sub-committee members for the year 2026, as follows:

1. Board of Directors

- **Monthly Remuneration**, the Board of Directors shall receive remuneration of not exceeding a total of THB 2,760,000 per year as follows:

Remuneration (THB/month/person)	2026 (proposed year)	2025	2024	+/(-)
1. Chairman of the Board of Directors	60,000	60,000	60,000	-
2. Independent Directors	30,000	30,000	30,000	-
3. Directors and Executive Directors	80,000	80,000	80,000	-
Other benefits	none	none	none	-

- **Bonuses**, the bonuses from the operational performance of the directors in the year 2025 in the amount of THB 575,000 per year having the Company's Board of Directors to consider the allocation as appropriate.

2. Audit Committee

- **Monthly Remuneration**, the Audit Committee members will receive remuneration of not exceeding THB 600,000 per year as follows:

Remuneration (THB/month/person)	2026 (proposed year)	2025	2024	+ / (-)
1. Chairman of the Audit Committee	20,000	20,000	20,000	-
2. Audit Committee Members	15,000	15,000	15,000	-
Other benefits	none	none	none	-

3. Nomination and Remuneration Committee

- **Meeting Allowances**, the Nomination and Remuneration Committee will receive a meeting allowance per meeting as follows:

Meeting Allowances (THB/time/person)	2026 (proposed year)	2025	2024	+ / (-)
1. Chairman of the Nomination and Remuneration Committee	10,000	10,000	10,000	-
2. Nomination and Remuneration Committee Members	8,000	8,000	8,000	-
Other benefits	none	none	none	-

4. Corporate Governance Committee

- **Meeting Allowances**, the Corporate Governance Committee will receive a meeting allowance per meeting as follows:

Meeting Allowances (THB/time/person)	2026 (proposed year)	2025	2024	+ / (-)
1. Chairman of the Corporate Governance Committee	10,000	10,000	10,000	-
2. Corporate Governance Committee Members	8,000	8,000	8,000	-
Other benefits	none	none	none	-

5. Risk Management Committee

- **Meeting Allowances**, the Risk Management Committee will receive a meeting allowance per meeting as follows:

Meeting Allowances (THB/time/person)	2026 (proposed year)	2025	2024	+ / (-)
1. Chairman of the Risk Management Committee	10,000	10,000	10,000	-
2. Risk Management Committee Members	8,000	8,000	8,000	-
Other benefits	none	none	none	-

A director who is an employee of the Company will not receive the above remuneration as he will have already received the salary and bonus.

Other than those stated above, there are no other benefits for the Company's directors and other sub-committees.

Board of Directors' opinion:

The Board of Directors considers and deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders consider and approve the remuneration of the directors and sub-committee members as propose above.

Votes required:

Not less than two-thirds (2/3) of the total number of votes of the shareholders present at the Meeting, including abstentions from the calculation base.

Agenda Item 7

To consider and approve the appointment of the directors to substitute the directors who are retired by rotation

Preamble:

In compliance with Section 71 of the Public Limited Company Act and Article 15 of the Company's Articles of Association, one-third (1/3) of the directors must retire from office by rotation at the Annual General Meeting of Shareholders. If the number of directors to retire cannot be divided exactly into one-third (1/3), the closest number is applied. A retiring director is eligible for re-election. The directors who are due to retire from office in the first and second years after the company registration shall be selected by drawing lots. In subsequent years, the directors with the longest term of office shall retire.

At the 2026 Annual General Meeting of Shareholders, 3 directors out of a total of 8 directors will retire by rotation, nearest to one-third of a total number of directors. The directors who are due to retire by rotation are as follows:

<u>Name</u>		<u>Position</u>
1. Mr. Yuth	Vorachattarn	Independent Director / Chairman of the Board of Directors / Member of the Audit Committee / Chairman of the Corporate Governance Committee / Member of the Nomination and Remuneration Committee
2. Ms. Orrapat	Peeradechapan	Director / Member of the Risk Management Committee / Chief Executive Officer
3. Ms. Porntera	Rongkasiriphan	Director / Member of the Risk Management Committee

The Company provided the shareholders with the opportunity to nominate candidates to be considered for election as the Company's directors in advance between November 1, 2025, and December 30, 2025. However, no shareholders nominated any candidates for election as the Company's directors for this meeting.

The Nomination and Remuneration Committee, as assigned by the Board of Directors, has carefully and thoroughly conducted the nomination using the skills matrix method and considered the qualifications of candidates nominated for election as new directors in replacement of those due to retire by rotation. The Nomination and Remuneration Committee then propose that the shareholders' meeting approve the re-appointment of the 3 retiring directors namely (1) Mr. Yuth Voracharttharn, (2) Ms. Orrapat Peeradechapan, and (3) Ms. Porntera Rongkasiriphan to be the Company's directors and sub-committee for another term.

The Board of Directors considers and found them to be knowledgeable, competent, experienced, and skillful, with leadership, vision, morality, ethics, and a positive attitude towards the Company, and they also are available to devote their time to the benefit of the Company's business operations.

Moreover, such directors also have the necessary qualifications and are free from any prohibited characteristics under the Public Limited Company Act and the Securities and Exchange Act B.E. 2535 (1992) (as amended) as well as the applicable notifications. In addition, they do not hold a position as a director or

executives in other businesses that may cause conflicts of interest or are in a business competition with the Company.

For the independent director nominee, all qualifications comply with the criteria of the Securities and Exchange Commission (the “SEC”), and the nominee can perform duties and provide independent opinions as required.

The Board therefore proposes that the 2026 Annual General Meeting of Shareholders approve the re-appointment of the three directors retiring by rotation: (1) Mr. Yuth Vorachattarn, (2) Ms. Orrapat Peeradechapan, and (3) Ms. Porntera Rongkasiriphan, for another term.

In this regard, shareholders are requested to review the profiles of the proposed directors in [Attachment 3](#), which was sent along with the meeting invitation.

Board of Directors’ opinion:

The Board of Directors (by a majority vote, excluding such directors due to retire by rotation) considers and deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders re-elects the 3 directors to serve in their positions as a director and sub-committee for another term, the candidates are as follows:

<u>Name</u>		<u>Position</u>
1. Mr. Yuth	Vorachattarn	Independent Director / Chairman of the Board of Directors / Member of the Audit Committee / Chairman of the Corporate Governance Committee / Member of the Nomination and Remuneration Committee
2. Ms. Orrapat	Peeradechapan	Director / Member of the Risk Management Committee / Chief Executive Officer
3. Ms. Porntera	Rongkasiriphan	Director / Member of the Risk Management Committee

These 3 candidates hold no directorship or management positions in other organizations with potential conflicts of interest with the Company. The profiles and expertise of the nominated candidates, terms of directorship, attendance of meetings of the Board and sub-committees during last year, their shareholdings

in the Company, positions as directors or executives in other companies, as well as the relationships of the proposed candidates, are provided in **Attachment 3**.

Votes required:

A simple majority of the total number of votes of the shareholders who attend the Meeting and cast their votes excluding abstentions from the calculation base, in accordance with Article 14 of the Company’s Article of Association. (In electing the directors to replace those due to retire by rotation, the Company shall consider and approve each nomination and election on an individual basis).

Agenda Item 8

To consider and approve the appointment of auditors and the determination of the audit fee for the year 2026

Preamble:

According to Section 120 of the Public Limited Company Act and Article 42 of the Company’s Articles of Association, the Annual General Meeting of Shareholders shall appoint the auditors and fix the audit fees every year.

The Audit Committee has considered the qualifications and professional experience of the auditors and views that Deloitte Touche Tohmatsu Jaiyos Company Limited is an audit firm with independence and high professional standards and expertise. In addition, the audit fees proposed by Deloitte Touche Tohmatsu Jaiyos Company Limited are considered reasonable relative to the audit works required.

The Board thus deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders consider and approve the appointment of the auditors from Deloitte Touche Tohmatsu Jaiyos Company Limited as the Company’s audit firm for the accounting period ending on December 31, 2026 and approve the audit fees, with the details as follows:

- 1) To appoint the auditors for Taokaenoi Food & Marketing Public Company Limited for the year 2026 as follows:

List of Auditors	License No.	Years of service as auditor of the Company	
1. Khun Wimonpom Boonyusthian	4067	0	and/or
2. Khun Warapom Kriengsuntomkij	5033	1	and/or
3. Khun Juntira Juntrachaichoat	6326	0	and/or

List of Auditors	License No.	Years of service as auditor of the Company
4. Khun Sophaphan Saptipayarattana	6523	0

and/or

other auditors from Deloitte Touche Tohmatsu Jaiyos Company Limited are qualified in accordance with the Notification of the SEC, and the audit firm and the auditors per the above list have no relationship or conflict of interest with the Company / subsidiaries / executives / major shareholders or their related persons with respect to the Company in such manner which may compromise their independent performance of duties. The information on the nominated auditors for the year 2026 is as shown in **Attachment 4**, sent to shareholders with the meeting invitation..

In the event that the aforementioned auditors are unable to perform their duties, Deloitte Touche Tohmatsu Jaiyos Company Limited shall designate one of its other auditors to be the auditor of the Company.

- 2) To approve the audit fees for the year 2026 and the fees for review of the quarterly financial statements of the Company and the consolidated financial statements in the total amount of THB 2,644,500 (Two Million Six Hundred Forty-Four Thousand Five Hundred Baht) (an increase of THB 64,500 (Sixty-four thousand five hundred Baht) from the previous year) The above audit fees exclude non-audit services, such as travel fees, documents, etc. (which includes out-of-pocket expenses as actually incurred).
- 3) To acknowledge the audit fees for the review of the financial statements of the Company’s subsidiaries for the year 2026 in the total amount of THB 1,381,250 (One Million Three Hundred Eighty-One Thousand Two Hundred Fifty Baht), which is an increase of THB 31,250 (Thirty-one thousand two hundred fifty Baht) from the previous year. The subsidiaries are responsible for paying these audit fees. The above audit fees exclude non-audit services, such as travel fees, documents preparation etc. (which includes out-of-pocket expenses as actually incurred).

Audit fees (THB)	2026 (proposed year)	2025	2024	+ / (-)
1. The Company	2,644,500	2,580,000	2,580,000	64,500
2. Subsidiaries *	1,381,250	1,350,000	1,350,000	31,250

Audit fees (THB)	2026 (proposed year)	2025	2024	+ / (-)
Total	4,025,750	3,930,000	3,930,000	95,750

**The subsidiaries are TKN Next Co., Ltd. / NCP Trading and Supply Co., Ltd. / Taokaenoi Care Co., Ltd. and Taokaenoi USA Inc.*

***Remarks: In the year 2025, the Company has non-audit fee in the amount of THB 400,000 (Four Hundred Thousand Baht). The audit fee for the year 2026, as proposed above, does not include non-audit fee and other expenses that may arise, such as costs for destroying goods and out-of-pocket expenses, which the Company will be responsible for paying according to the actual expenses incurred.*

Board of Directors' opinion:

The Board of Directors considers the matter and grants approval for the Audit Committee's proposal, and thus deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders consider approving the appointment of the auditors from Deloitte Touche Tohmatsu Jaiyos Company Limited to be the Company's auditors for the accounting period ending on December 31, 2026, as follows:

List of Auditors	License No.	Years of service as auditor of the Company	
1. Khun Wimonporn Boonyusthian	4067	0	and/or
2. Khun Warapom Kriengsuntomkij	5033	1	and/or
3. Khun Juntira Juntrachaichoat	6326	0	and/or
4. Khun Sophaphan Saptipayarattana	6523	0	and/or

other auditors from Deloitte Touche Tohmatsu Jaiyos Company Limited, and in the event that any of the above-named auditors are unable to perform their duties, Deloitte Touche Tohmatsu Jaiyos Company Limited shall assign another auditor from the same firm to act on behalf of the Company.

Furthermore, all auditors of the Company and its 4 subsidiaries belong to the same audit firm, Deloitte Touche Tohmatsu Jaiyos Company Limited. The Board proposes the audit fees for 2026 in the amount not exceeding THB 2,644,500 (Two Million Six Hundred Forty-Four Thousand Five Hundred Baht), an increase of THB 64,500 (Sixty-four thousand five hundred Baht) from the previous year, plus actual

out-of-pocket expenses incurred during the audit, including the acknowledgement the audit fees for the subsidiaries, in the total amount not exceeding THB 1,381,250 (One million three hundred eighty-one thousand two hundred fifty Baht), an increase of THB 31,250 (Thirty-one thousand two hundred fifty Baht) from the previous year, plus any actual out-of-pocket expenses incurred during the provision of the audit services, as detailed above.

Votes required:

A simple majority of the total number of votes of the shareholders who attend the meeting and cast their votes, excluding abstentions from the calculation base.

Agenda Item 9

To consider other matters (if any)

In accordance with Good Corporate Governance, the Company has provided minor shareholders with the opportunity to propose any meeting agenda items in advance and nominate candidates to be considered for election as the Company's directors at the 2026 Annual General Meeting of Shareholders advance between November 1, 2025, and December 30, 2025. In this regard, the Company has published such criteria on the Company's website at <http://www.taokaenoi.co.th/ir> and via the SET portal. Nonetheless, no shareholder has proposed any agenda item or candidates for election as the Company's directors.

All shareholders are cordially invited to attend the 2026 Annual General Meeting of Shareholders on **Tuesday, April 28, 2026, at 14.00 hours at Amber Room 1, 1st Floor, Challenger Building, IMPACT Muang Thong Thani, Ban Mai Sub-district, Pak Kret District, Nonthaburi 11120.** The map is shown in **Attachment 13.** The registration to attend 2026 Annual General Meeting of Shareholders opens from 12.00 hours onwards.

Shareholders who may not be able to attend the Meeting and wish to grant proxy to the Company's independent directors to attend the Meeting and vote on their behalf, the shareholders may grant proxy by using Proxy Form A, B or C set out in **Attachment 9** or download Proxy Form A, B or C (Form C is only for foreign investors who authorize their custodians in Thailand to keep and manage their shares) at <http://www.taokaenoi.co.th/ir>, although only one Proxy Form may be used.

In order to protect the rights and benefits of the shareholders who may not be able to attend the Meeting and wish to grant proxy to the Company's independent directors to attend the Meeting and vote on their behalf, the shareholders may grant proxy by using Proxy Form A or B to appoint the Company's independent directors who are not due to retire by rotation in the 2026 Annual General Meeting of Shareholders as follows:

- 1) Mrs. Wanee Thasanamontien
- 2) Mr. Somjin Sornpaisarn

Profiles of the independent directors proposed by the Company to act as proxies for the shareholders are enclosed herewith as **Attachment 8.** You are kindly requested to submit the completed Proxy Forms, together with supporting documents to the Company in advance by Friday, April 24, 2026. For your convenience, the Company will facilitate you in affixing the stamp duty when registering to attend the Meeting.

The shareholders are requested to submit their questions in advance before the Shareholders' Meeting to the Company via the designated channels set out in **Attachment 11**. The shareholders and/or their proxies are requested to write their questions in the Question Form, and the Company shall collect such questions and provide answers in the Meeting which are directly relevant to the agenda items proposed for consideration. Other questions and suggestions shall be summarized and addressed by the Company in the Minutes of the Shareholders' Meeting, which shall be disseminated through the SET portal and the Company's website within 14 days from the adjournment of the Meeting.

To be comply with the Personal Data Protection Act B.E. 2562 (2019), the Company has determined the Personal Data Protection Policy as per **Attachment 12**. The Company would like to ask for cooperation from the shareholders and/or their proxies to read and understand the Personal Data Protection Policy in order to acknowledge the purpose of collection and processing of the personal data that has been provided to the Company as well as protection, access and right of the personal data owner as required by law.

Your faithfully,

Signed by Ms. Orrapat Peeradechapan

(Ms. Orrapat Peeradechapan)

Chief Executive Officer

Remarks:

1. The shareholders may view the Notice of the Meeting and supporting documents on the Company's website ([http:// www.taokaenoi.co.th/ir](http://www.taokaenoi.co.th/ir)) and submit their questions on the respective agenda items or other information regarding the Company in advance via e-mail: ir@taokaenoi.co.th or by post to Investor Relations, Taokaenoi Food & Marketing Public Company Limited, 337 Bond Street Road, Bang Phut Sub-district, Pak Kret District, Nonthaburi Province 11120 or via facsimile to 0 2984 0118. Please clearly indicate your address or contact information for further communication with the Company.
2. The shareholders may review the relevant documents required before attending the Meeting, supporting documents of proxies and Proxy Forms as prescribed by the Department of Business Development, Ministry of Commerce, as well as the voting at the Shareholders' Meeting, vote counting and announcement of the voting results, as per the details in **Attachment 7** and **Attachment 9**. The Company shall conduct the Meeting in accordance with the Articles of Association relating to the Shareholders' Meeting as per the details in **Attachment 6**.

Contact for more information:

Investor Relations

E-mail address: ir@taokaenoi.co.th

0 2984 0666 Ext. 304

Facsimile: 0 2984 0118



**Copy of the Minutes of the 2025 Annual General Meeting of Shareholders
of
Taokaenoi Food & Marketing Public Company Limited (the “Company”)**

Time, date, and place The Meeting held on Friday, April 25, 2025 at 13.00 hours at Jupiter 12-13, 1st floor, Challenger Building, IMPACT Muang Thong Thani, Ban Mai Sub-district, Pak Kret District, Nonthaburi Province (the “Meeting”).

Opening of the meeting

Prior to the commencement of the Meeting, Khun Anajak Limphaisan, the Company’s secretary (the “Secretary”), introduced Board of Directors, Executives, Auditor and Legal Advisor in attendance and informed the Meeting of voting procedures and vote counting. In this regard, the Company recorded the Meeting in the form of video media and published it on the Company’s website.

In the interests of good corporate governance policy regarding the rights of shareholders, the Company had provided the shareholders with the right to propose new matters to be included in the meeting agenda, including the right to nominate qualified persons for appointment as directors of the Company prior to the delivery of the notice by submitting such nominations on the Company’s website at www.taokaenoi.co.th/ir, as well as giving notice of such information via the Stock Exchange of Thailand (“SET”) portal from November 1, 2024 to December 30, 2024. No shareholder proposed to add any item to the meeting agenda or to nominate any person for appointment as a director of the Company in replacement of the directors who are due to retire by rotation. Furthermore, the Company had publicized the documents in relation to the Meeting on the Company’s website and had sent the meeting invitation letter in QR CODE format since March 25, 2025 for the shareholders’ information prior to the Meeting, including sending the said documents to shareholders in advance via the Thailand Securities Depository Co., Ltd., which is the registrar of the Company. The Company chose to send the meeting invitation letter via QR code in accordance with the Care the Bear: Change the Climate Change by Eco Event project, which is one of the policies to conduct business with social responsibility or CSR. This meeting can save approximately 500,000 sheets of paper that would normally be used for the meeting invitation letter.

In addition, in 2024, the Company was certified as a member of the Thailand’s Private Sector Collective Action Coalition Against Corruption (CAC). This certification is valid for 3 years from 2024 to 2027, and recognizes the Company’s comprehensive policies, practices, and governance measures designed to prevent corruption in accordance with CAC standards. The Company also promotes transparency by

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โรงงานพวงศั : 12/1 หมู่ 4 ตำบลหน้าไม้ อำเภอลาดหลุมแก้ว ปทุมธานี 12140

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encouraging other companies, including its partners, to publicly declare their anti-corruption policies, helping to strengthen trust among stakeholders and shareholders.

The Secretary introduced Board of Directors, Executives, Auditor and Legal Advisor to the Meeting as follows:

The Board of Directors, 9 persons

- | | | |
|----|------------------------------|--|
| 1. | Khun Yuth Vorachattarn | Chairman of the Board of Directors/ Independent Director/ Member of the Audit Committee/ Member of the Nomination and Remuneration Committee/ Chairman of the Corporate Governance Committee |
| 2. | Khun Wanee
Thasanamontien | Independent Director/ Chairman of the Audit Committee/ Member of the Nomination and Remuneration Committee/ Member of the Corporate Governance Committee |
| 3. | Dr. Somjin Sorpaisarn | Independent Director/ Member of the Risk Management Committee |
| 4. | Khun Mookda Pairatchavet | Director/ Member of the Executive Committee |
| 5. | Khun Itthipat Peeradechapan | Director/ Chief Executive Officer |
| 6. | Khun Orrapat Peeradechapan | Director/ Managing Director (International Trade and Management)/ Member of the Risk Management Committee |
| 7. | Khun Jirapong Suntipiromkul | Director/ Deputy Managing Director/ Member of the Risk Management Committee |
| 8. | Khun Porntera Rongkasiriphan | Director/ Member of the Risk Management Committee/ General Manager of NCP Trading and Supply Co., Ltd. |

In this regard, Khun Chaiyong Ratanachroensiri, Independent Director/ Member of the Audit Committee/ Chairman of the Nomination and Remuneration Committee/ Member of the Corporate Governance Committee is absent from the Meeting due to his mission, unable to attend the Meeting.

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โรงงานหนองสี : 12/1 หมู่ 4 ตำบลหน้าไม้ อำเภอลาดหลุมแก้ว ปทุมธานี 12140

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Executives, 5 persons

1. Khun Prin Pitchayavijit Chief People Officer
2. Khun Tipnapa Jitjang Chief Financial Officer
3. Khun Wachira Yarnthasanakij Chief International Trade Officer
4. Khun Husin Adam Chief Strategy and Commercial Officer
5. Khun Worapong Chief Revenue Officer
Kietdumrongwong

Auditor

Khun Choopong Surachutikarn Deloitte Touche Tohmatsu Jaiyos Audit Company Limited

Legal Advisors

Khun Ekachai Chotpitayasunon Kudun and Partners Limited

To be a good corporate governance for convening the shareholders' meeting of the listed company in terms of counting votes during this meeting, the Company had invited representative from legal advisor, Kudun and Partners Limited i.e. Khun Kodchakorn Laungratanamas, to attend the Meeting as a meeting inspector by overseeing the vote counting and overseeing the shareholders' meeting in accordance with the applicable law and the Company's Articles of Association to make voting transparency and in accordance with the applicable law. Then, the Secretary informed the Meeting regarding the voting procedures and the vote counting for each agenda item as follows:

1. In voting at the Meeting, all shareholders are entitled to voting rights according to the number of shares held by them, whereby 1 share is equivalent to 1 vote. Any shareholder who has a special interest in any matter cannot vote on such matter, except for voting on the election of directors.

Any ballots with the following characteristics shall be deemed void and be considered as void ballots, therefore, such shareholders or proxies whose ballots have such characteristics shall not be regarded as votes of "approved", "disapproved" and/or "abstained", although such void ballots shall be counted as the total votes:

- 1) A ballot paper that has more than one mark in the spaces provided.

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โรงงานหนองศรี : 12/1 หมู่ 4 ตำบลหน้าไม้ อำเภอลาดหลุมแก้ว ปทุมธานี 12140

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- 2) A ballot paper that shows a vote cast which expresses a conflict of intent.
- 3) A ballot paper on which a vote has been crossed out without being initialed.
- 4) A ballot paper that contains votes more than the available votes to be cast.

Therefore, if a shareholder intends to correct his/her vote on the ballot paper, the existing vote shall be crossed out and initialed by the shareholder.

2. For the vote counting, the Company shall proceed as follows:

For a shareholder attending the Meeting in person, the Company provided ballots for use in the event that any shareholders “disapproved” or “abstained” from voting on an agenda item. The Chairman of the Meeting will ask whether any shareholder “disapproved” or “abstained”, and such shareholder must show his/her hand. The officer of the Company would collect such ballot and deduct the number of ballots marked with a vote of disapproved or abstention from the total number of votes. The remaining votes would be considered as votes of approved.

For the agenda item 5 regarding the appointment of the directors to substitute the directors who are retired by rotation, the officer of the Company would collect the ballots from all shareholders with votes of “approved”, “disapproved” and “abstained” to determine the voting result of each director.

In the case that a shareholder assigned his/her proxy or the independent director of the Company to attend the Meeting and vote in accordance with such shareholders’ intention and sends such proxy form to the Company before considering any agenda, including the shareholders assigned his/her proxy through the digital e-Proxy Voting service, the Company has already recorded such vote in accordance with the intention of the shareholder. Proxies who attend the Meeting do not have to vote.

3. The details of vote counting of each agenda are as follows:

- Agenda items 1, 3, 4, 5, and 7 had to be passed by a majority vote of the shareholders who attend the Meeting and cast their votes. The Company will not count the vote of “abstained” as the total votes but will count the “void ballot” as the total votes.
- Agenda item 2 was for acknowledgement only. They did not require a vote.

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โรงงานหนองคี่ : 12/1 หมู่ 4 ตำบลหน้าไม้ อำเภอลาดหลุมแก้ว ปทุมธานี 12140

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- Agenda item 6, to consider and approve the directors' remuneration for the year 2025, had to be passed by a vote of not less than two-thirds of the shareholders attend the Meeting. The Company will count the vote of "abstained" and the "void ballot" as the total votes.
4. The Company had utilized a program for holding the shareholders' meeting which was a barcode system, and delegated Kudun and Partners Limited, the Company's Legal Advisor, to act as the meeting inspector in order to ensure that the vote counting was carried out transparently, legally and in line with the Articles of Association of the Company.
 5. In case that the shareholders send the ballot after the Company declared the ballot collecting is closed. Those ballot paper would be considered as votes of "approved".
 6. The shareholders or proxies who arrived at the Meeting late would be entitled to vote only on the agenda items which were being considered at the time of their arrival and thereafter only.
 7. Regarding of ballot paper, shareholders were requested to return the ballot paper to the officer before leaving the Meeting in order to comply with good corporate governance principles.
 8. The Company would collect the questions and provide answers in the Meeting which are directly relevant to the agenda items requiring voting. Other questions and suggestions would be summarized and addressed by the Company in the Minutes of the Shareholders' Meeting, which would be disseminated through the SET portal and the Company's website within 14 days from the adjournment of the Meeting.

Khun Yuth Vorachattarn, presiding as the Chairman of the Meeting (the "Chairman") declared the 2025 Annual General Meeting of Shareholders opened. The Chairman informed the Meeting that the Company had scheduled the date to determine the names of the shareholders entitled to attend the Meeting to be on March 20, 2025. At the beginning of the Meeting, there were 21 shareholders attending the Meeting in person, representing 411,515,605 shares, and by proxy 132 shareholders representing 432,275,076 shares. Thus, there were in total 153 shareholders attending the Meeting in person and by proxy representing 843,790,681 shares in aggregate, equivalent to 61.82 percent of the total of shares sold excluding treasury stock of 1,365,000,000 shares. A quorum was thus constituted according to Article 33 of the Articles of Association of the Company. The Chairman declared the Meeting open and then conducted the Meeting according to the following agenda items:

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Agenda Item 1 To consider and certify the Minute of the 2024 Annual General Meeting of Shareholders, held on April 22, 2024

The Chairman informed the Meeting that the Company has prepared the Minutes of the 2024 Annual General Meeting of Shareholders held on April 22, 2024. The Company has submitted a copy of such Minutes to the SET and published a copy of such Minutes on the Company's website on May 3, 2024, which was within 14 days after the 2024 Annual General Meeting of Shareholders. The details of the minutes are set out in **Attachment No. 1**, which was sent to the shareholders together with the invitation to this Meeting. The Board of Directors opined that the minutes of the 2024 Annual General Meeting of Shareholders held on April 22, 2024 were recorded correctly and deemed it appropriate to propose that the Meeting certify the Minutes of the 2024 Annual General Meeting of Shareholders.

The Chairman gave the Meeting an opportunity to raise additional questions.

No shareholder raised any questions. The Chairman, therefore, proposed that the Meeting consider the matter for approval.

Resolution: The Meeting considered and resolved unanimously, by a majority vote of the total votes of all shareholders attending the meeting and casting their votes, to certify the Minute of the 2024 Annual General Meeting of Shareholders, held on April 22, 2024, as proposed in all respects with the voting results as follows:

Approved	982,292,343	votes,	equivalent to	100.00 Percent
Disapproved	0	votes,	equivalent to	0.00 Percent
Abstained	0	votes,	equivalent to	- Percent
Void Ballot(s)	0	votes,	equivalent to	0.00 Percent
Total (s)	982,292,343	votes,	equivalent to	100.00 Percent

Agenda Item 2 To acknowledge the report of the Company operational performance for the year 2024

The Chairman informed the Meeting that according to Clause 3 of the Regulations of SET Re: Preparation and Submission of Financial Statements and Reports on Financial and Non-

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Financial Information of Listed Companies B.E. 2560 (2017) and Article 41 of the Company's Articles of Association, the Company has summarized the overall performance and major changes of the year 2024. The details thereof are shown in the 2024 annual report (56-1 One Report), which the shareholders can download via the QR CODE on **Attachment No. 2** which was sent to the shareholders together with the invitation. The Chairman then delegated Khun Tipnapa Jitjang, Chief Financial Officer, to report the Company's operational performance to the Meeting.

Khun Tipnapa Jitjang informed the Meeting regarding the Company's operational performance for the year 2024 that the Company had sales amounted to THB 5,712 million, an increase of 7.3 percent compared to year 2024 of which domestic sales were THB 2,131 million, an increase of 9.4 percent, sales in China were THB 1,180 million, an decrease of 11.9 percent and sales in other countries such as Indonesia, Malaysia, United Sate, and Taiwan were THB 2,400 million, an increase of 18 percent. The proportion of sales in 2024 are domestic sales 37 percent, sales in China 21 percent and sales in other countries 42 percent.

The Company has total revenues of THB 5,712 million which is the revenues from seaweed business 96 percent with 4 categories of seaweed product such as crispy seaweed 41 percent, grilled seaweed 38 percent, roasted seaweed 10 percent and tempura seaweed 7 percent. The Company also has revenues from other businesses such as Just Drink beverage which has ceased the sale, Taokaenoi Land and restaurant business (Bomber Dog and 3 branches of 71Mookata) at 4 percent.

The Company's domestic sales amounted to THB 2,131 million, an increase from 2023 of THB 183 million or 9.4 percent, with the main factors that contributed to the increase in sales as follows:

- Expanding the seaweed consumer base with a strategy to create new innovative products for consumers with various flavors that match consumer preferences year-round
- Focusing on driving growth in the roasted seaweed product, which has a high growth rate and gain popularity among Thai consumers, and holds the highest market share among all seaweed categories

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- Marketing to reach target consumers positioning Taokaenoi seaweed as Every Day, Every Moment through year-round various activities
- The increase of tourists in 2024, including sales growth in 2024 from 71mookata restaurants and the launch of Taokaenoi Land, as well as the expansion of branches, also increase revenue growth this year

The Company's overseas sales amounted to THB 3,581 million, an increase of 6.1 percent from 2023, of which sales in China of THB 1,180 million, a decrease of 11.9 percent. The Company had sales in other countries of THB 2,400 million, an increase of 18 percent, with the main factors that contributed to the increase in overseas sales as follows:

- Focus on strategies to expand distribution channels in existing markets while introducing new channels
- Continuous marketing by launching new products, including increasing the products and pack size to align with each sales channel
- Focus on marketing activities in every key festival to promote seaweed consumption across various countries
- Marketing through collaboration with popular brands or stores to encourage seaweed consumption both as a snack and eat with food
- Organizing activities with consumers both online and offline by booth setups, events, and brand ambassador campaigns, to strengthen Taokaenoi's brand image and foster Brand Love

The Company had a gross profit in 2024 of THB 1,901 million, a growth of 4.8 percent compared to the previous year, and had a gross profit as a proportion of sales of 33.3 percent, a decrease of 0.8 percent from the previous year.

In 2024, the Company experienced an increase in seaweed costs of more than 50 percent, which is an unusual and unprecedented phenomenon in the past 30 years. The Company has planned operations in various areas to reduce the impact of seaweed costs as follows:

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Taokaenoi Food & Marketing Public Company Limited

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- Revenue management by focusing on creating product growth with new innovative products and focusing on allocating promotional and marketing budgets to boost brand awareness and product consumption
- Portfolio Management to improve the average gross profit by promoting high-margin while phasing out or discontinuing low-performing items
- Managing product costs of non-seaweed components to reduce unit costs, particularly labor and fixed costs through increased production efficiency tied to higher sales volumes
- Managing other expenses in sales and administration to ensure efficiency, maintaining or reducing their ratio relative to total sales

In year 2024, the Company has a net profit of THB 836 million, equivalent to 14.6 percent of the sales which has grown continuously every year.

The Chairman gave the Meeting an opportunity to raise additional questions.

Khun Hangchai Akkawasakul, Thai Shareholders Association, proxy of Mr. Kittiwat Sucharitpong, inquired: (1) how does the Company plans to deal the ongoing trade war, both directly and indirectly and suggested that the Company consider seeking new strategic partners so that the Company could deal with all situations most effectively; (2) whether the Company has issued any convertible debenture. If so, Khun Hangchai inquired what measures are in place to mitigate potential risks associated with convertible debentures and how the Company safeguards its operations from any issues.

The Chairman explained that the Company has not issue debentures, including convertible debentures. In addition, based on the Company's current financial structure, it's not necessity to issue debentures.

Khun Itthipat Peeradechapan, Director and Chief Executive Officer, further explained that Due to U.S. tax measures, the Company is aware of potential impacts as the Company has relatively high overseas sales, or over 60 percent of total sales, with 10 percent from the United States. As a result, the Company is actively seeking solutions to mitigate and manage the situation. The Company has established a team to continuously monitor developments. However, the Company recognizes that some impact is unavoidable, The

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Company then has made initial adjustments, such as resizing exported products and modifying pricing strategies in some channels. These changes have not yet significantly affected sales. However, the situation has delayed the launch of new export products as the Company awaits further clarity on the tax regulations. In addition, the Company has plans to diversify risk by expanding exports to other markets, including Canada and European countries, while also increasing distribution through high-purchasing-power channels, and focusing on boosting domestic sales to offset any losses. Additionally, the Company is open to partnering with businesses similarly affected by the trade war such as China, Indonesia, Malaysia, and Korea, such collaborations are expected to enhance opportunities and strengthen the Company's bargaining position.

Khun Thidarat Aimsirirak, a shareholder who presents at the Meeting in person inquired that as other company, which is engaged in export business, has received special orders to ship products to the United States within a 90-day window before the new tariff measures take effect, whether the Company has experienced such situation.

Khun Itthipat Peeradechapan, Director and Chief Executive Officer, explained that the Company has received some additional orders, but they have not led to a significant increase in sales due to the current lack of clarity. Although there was some initial stockpiling, the situation is gradually returning to normal.

Khun Wachira Yarnthasanakij, Chief International Trade Officer, further explained that following the announcement of tax measures by the U.S. government, the market has temporarily paused as stakeholders await greater clarity. The Company had initially planned to adjust product formats to align with specific festivals or distribution locations. The Company has postponed some of these plans while waiting for further information on the tax measures. Once there is clarity, the Company is prepared to respond promptly to market demand. Additionally, the Company's partners have not canceled any product orders but have delayed them while awaiting further developments.

Khun Sombat H. Piancharoen, a shareholder who attended the Meeting in person, suggested that given the trade war situation, the Company should not focus solely on the United States market. The Company should look for other markets, such as Russia, to offset the impact on sales.

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The Chairman expressed his gratitude for the suggestions and noted that the Company will take them into consideration to identify solutions.

No shareholders raised any further questions. As this agenda item was for shareholders' acknowledgment, voting was not required.

Agenda Item 3 To consider and approve the financial statements ended December 31, 2024

The Chairman delegated Khun Wanee Thasanamontien, Chairman of the Audit Committee, to inform the preliminary details of this agenda item. Khun Wanee Thasanamontien informed the Meeting that to comply with Section 112 of the Public Limited Company Act B.E. 2535 (1992) (as amended) (the “Public Limited Company Act”) and Article 40 of the Company’s Articles of Association, the Company had prepared the financial statements ended December 31, 2024 which was audited by the Company’s auditor, Deloitte Touche Tohmatsu Jaiyos Company Limited, reviewed by the Audit committee, and approved by the Board of Directors. Details of the financial statements ended December 31, 2024 are shown in the 2024 annual report (56-1 One Report), Financial Statements Section, which the shareholders can download via the QR CODE on **Attachment No. 2** which was sent to the shareholders together with the invitation. The Chairman then delegated Khun Tipnapa Jitjang, Chief Financial Officer, to inform the details of the financial statements to the Meeting.

Khun Tipnapa Jitjang informed the Meeting about the Company’s financial statements for the year ended December 31, 2024 that the Company had revenues from sales of THB 5,712 million compared to year 2023, an increase of 7 percent; gross profit THB 1,901 million compared to year 2024, an increase of 5 percent. The Company’s distribution cost was THB 627 million, equivalent to 11 percent of revenue from sales compared to year 2023, an increase of 1 percent due to the increase of seaweed cost in previous years. The Company had administrative expenses of THB 399 million, equivalent to 7 percent of revenue from sales compared to year 2023, a decrease of 1 percent. The income tax cost was THB 44 million, equivalent to 1 percent of revenue from sales. The Company’s net profit attributable to the Company was THB 836 million, or equivalent to 14.6 percent of revenue from sales compared to year 2023, an increase of THB 93 million or 13 percent.

The Company had total assets of THB 3,495 million compared to year 2023, an increase of THB 261 million or 8 percent. The Company had current assets of THB 2,267 million

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compared to year 2023, an increase of 10 percent. The Company had cash and cash equivalents of THB 416 million compared to year 2023, an increase of THB 119 million; trade and other current receivables decreased of THB 42 million compared to year 2023, with the amount of THB 881 million. The Company had inventories of THB 956 million compared to year 2023, an increase of 44 percent which had a significant increase from 2023 due to the remaining stock of seaweed that was purchased and maintained to adequately meet market demand. Other current financial assets increased, while other current assets showed only minor changes. The Company had non-current assets of THB 1,228 million compared to 2023, an increase of 5 percent. Long-term loans provided to the associates company remained the same at THB 7 million. The property, buildings and appliance of THB 923 million compared to 2023, an increase of 39 million baht due to investment in machinery and building renovation. In addition, the Company's intangible assets increased by THB 18 million, or 38 percent compared to 2023, due to the Company's investment in technology systems (SAP).

The Company had liabilities and shareholders' equity of THB 3,495 million compared to year 2023, an increase of 8 percent or THB 261 million. Total liability was THB 1,138 million, equivalent to 33 percent. Shareholder's equity was THB 2,357 million or 67 percent as the Company had a significant increase in short-term loans from financial institutions compared to 2023, totaling THB 250 million, due to short-term loans primarily to be used as working capital for operational management. The Company's current lease liabilities due within one year increased by THB 29 million rising to THB 43 million compared to 2023 due to higher rental fees for 71mookata restaurants and warehouses. Non-current liabilities decreased as the Company had no long-term loans maturing within the year and continued to utilize short-term loans from financial institutions at lower interest rates.

In respect of the financial ratio, The Company's improved cash flow has led to stronger financial ratios. The Company's average debt collection period for domestic debts was 81 days, and oversea debt was 23 days. The inventory turnover was 18 days. The raw material turnover was 52 days compared to year 2023, an increase of 5 days. The average debt collection was 23 days. Current liabilities to equity was 0.48 times.

The Chairman gave the Meeting an opportunity to raise additional questions.

No shareholder raised any questions. The Chairman, therefore, proposed that the Meeting consider the matter for approval.

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Resolution: The Meeting considered and resolved unanimously, by a majority vote of the total votes of all shareholders attending the meeting and casting their votes, to approve the financial statements ended December 31, 2024 as audited and certified by the Company's auditor and reviewed by the Audit Committee, including approved by the Board of Directors, as proposed in all respects with the voting results as follows:

Approved	982,294,843	votes, equivalent to	100.00 Percent
Disapproved	0	votes, equivalent to	0.00 Percent
Abstained	0	votes, equivalent to	- Percent
Void Ballot(s)	0	votes, equivalent to	0.00 Percent
Total (s)	982,294,843	votes, equivalent to	100.00 Percent

Agenda Item 4 To consider and approve the un-appropriation of net profits of 2024 as legal reserve and the approval of dividend payment to shareholders for the operation report ending December 31, 2024

The Chairman informed the Meeting that in accordance with Section 116 of the Public Limited Company Act and Article 45 of the Company's Articles of Association, the Company has to allocate not less than 5 percent of its annual net profit, after setting-off accumulated losses brought forward (if any), to be a legal reserve until that legal reserve reaches a level equal to not less than 10 percent of the registered capital.

As of December 31, 2024, the Company's capital was THB 345,000,000 and its legal reserve was THB 34,500,000, equal to 10 percent of the registered capital, which is in line with the requirements of the law and the Company's Articles of Association, and the Company does not have a duty to allocate the profits to a legal reserve.

To comply with Section 115 of the Public Limited Company Act and Article 44 of the Company's Articles of Association, the Annual General Meeting of shareholders can allocate the Company's profits to a legal reserve and dividend payment, and the Board of Directors can approve the payment of an interim dividend in the event that the Company has sufficient profits and must report it to the next general meeting of shareholders.

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The Company has a policy to distribute dividends at the rate of not less than 40 percent of the net profit as specified on the separate financial statements, after deducting taxes, legal reserve and other reserves (if any). The Company may consider changing the dividend distribution in the case of necessity or extraordinary circumstances as it deems appropriate.

In year 2024, the operating results and financial position of the Company for the year ending December 31, 2024 showed a net profit per the separate financial statements in the amount of THB 828,549,738 and net profit per the consolidated financial statements in the amount of THB 836,850,278 including retained earnings for dividend payments to the shareholders. Thus, the Company has deemed it appropriate to propose that the Meeting consider and approve the dividend payment from the net profit in the total amount of THB 696,555,000, calculated at the rate of THB 0.507 per share, or 84 percent of the net profit for the year, as specified on the separate financial statements, in compliance with the Company's dividend payment policy. For the Company's operating results of the year 2024, the Company had proceeded and completed with the payment of the interim dividend for 1 time as follows:

- The Company had proceeded and completed with the payment of the interim dividend from the first half year of the Company's operation on August 13, 2024 in the amount of THB 414,000,000 or equal to THB 0.30 per share.

Therefore, the Company remained the dividend to be paid in the last term of totaling THB 282,555,000 calculated as THB 0.207 per share. Individual shareholders would be entitled to a tax credit pursuant to Section 47 bis of the Revenue Code as follows:

- The dividend of THB 0.186 per share, paid from profit which is exempted to pay the corporate income tax according to the Board of Investment (BOI). Individual shareholders shall receive dividend without withholding tax deduction, and cannot be credited.
- The dividend of THB 0.021 per share, paid from profit which subject to 20 percent corporate income tax which can be credited.

Such final dividend for the year ending December 31, 2024 will be paid, according to the Company's Articles of Association, to shareholders entitled to receive the final dividend, which was determined on Thursday, March 20, 2025 (Record Date). The Company will pay the dividend on Friday, May 9, 2025.

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The Chairman gave the Meeting an opportunity to raise additional questions.

No shareholder raised any questions. The Chairman, therefore, proposed that the Meeting consider the matter for approval.

Resolution: The Meeting considered and resolved unanimously, by a majority vote of the total votes of all shareholders attending the meeting and casting their votes, to approve the unappropriation of net profits of 2024 as legal reserve, approve the dividend payment to shareholders for the operation report ending December 31, 2024, and acknowledge the interim dividend payment to the Company's shareholders, as proposed in all respects with the voting results as follows:

Approved	982,294,843	votes,	equivalent to	100.00 Percent
Disapproved	0	votes,	equivalent to	0.00 Percent
Abstained	0	votes,	equivalent to	- Percent
Void Ballot(s)	0	votes,	equivalent to	0.00 Percent
Total (s)	982,294,843	votes,	equivalent to	100.00 Percent

Agenda Item 5 To consider and approve the appointment of the directors to substitute the directors who are retired by rotation

The Chairman informed the Meeting that to ensure the shareholders independently cast their votes, the directors who are retired by rotation left the meeting room.

The Chairman informed the Meeting that Section 71 of the Public Limited Company Act and Article 15 of the Company's Articles of Association, one-third of the directors must retire from office by rotation at each Annual General Meeting of Shareholders.

At the 2025 Annual General Meeting of Shareholders, the 3 directors from the total 9 directors who were due to retire by rotation which equivalent to one-third of the directors were as follows:

<u>Name</u>	<u>Position</u>
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- | | | |
|----|----------------------------------|---|
| 1. | Mr. Chaiyong
Ratanachroensiri | Independent Director / Member of the Audit Committee / Member of Corporate Governance Committee / Chairman of the Nomination and Remuneration Committee |
| 2. | Dr. Somjin Sornpaisarn | Director / Chairman of the Risk Management Committee |
| 3. | Ms. Mookda Pairatchavet | Director/ Member of the Executive Committee |

The Nomination and Remuneration Committee has conducted the nomination using the skills matrix method and considered the qualifications of candidates nominated for election as new directors in replacement of those due to retire by rotation at the 2025 Annual General Meeting of Shareholders. As Mr. Chaiyong Ratanachroensiri does not wish to be re-elected for another term, The Nomination and Remuneration Committee then propose the appointment of 2 directors i.e. Dr. Somjin Sornpaisarn and Ms. Mookda Pairatchavet to be the Company's directors and sub-committee for another term and the appointment of Mr. Krisada Chinavicharana to serve as the independent director to replace Mr. Chaiyong Ratanachroensiri.

The Board of Directors considers and found them to be knowledgeable, competent, experienced, and skillful, with leadership, vision, morality, ethics, and a positive attitude towards the Company, and they also are available to devote their time to the benefit of the Company's business operations. Moreover, such directors also have the necessary qualifications and are free from any prohibited characteristics under the Public Limited Company Act and the Securities and Exchange Act B.E. 2535 (1992) (as amended) as well as the applicable notifications. In addition, they do not hold a position as a director or executive in other businesses that may cause conflicts of interest or is in a business competition with the Company.

The candidates who will serve as the Independent Directors are eligible and have the necessary qualifications to be an Independent Director under the conditions set forth by the Securities and Exchange Commission, and be capable of providing independent opinions under the applicable regulations.

The Board of Directors (by a majority vote, excluding such directors due to retire by rotation) considers and deems it appropriate to propose that the 2025 Annual General

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Meeting of Shareholders to consider re-electing the 2 directors to return to their positions to be the Company's directors and sub-committee for another term and the appointment of Mr. Krisada Chinavicharana to serve as the independent director to replace Mr. Chaiyong Ratanachroensiri.

The Company provided the shareholders with the opportunity to nominate candidates as directors in advance from November 1, 2024 to January 31, 2025. However, no shareholders nominated any candidates for election of directors on this occasion.

The Chairman gave the Meeting an opportunity to raise additional questions.

No shareholder raised any questions. The Chairman, therefore, proposed that the Meeting consider the matter for approval.

Resolution: The Meeting considered and resolved, by a majority vote of the total votes of all shareholders attending the meeting and casting their votes, to approve the re-election of the 2 directors who were due to retire by rotation, namely Dr. Somjin Sornpaisarn and Ms. Mookda Pairatchavet to serve in their positions for another term and the election of Mr. Krisada Chinavicharana to serve as the independent director to replace Mr. Chaiyong Ratanachroensiri, with the following details:

1. **Dr. Somjin Sornpaisarn**

The Meeting considered and resolved, by a majority vote of the total votes of all shareholders attending the meeting and casting their votes, to approve that Dr. Somjin Sornpaisarn be re-elected as a director of the Company for another term with the votes cast as follows:

Approved	973,449,443	votes,	equivalent to	99.10 Percent
Disapproved	8,870,400	votes,	equivalent to	0.90 Percent
Abstained	0	votes,	equivalent to	- Percent
Void Ballot(s)	0	votes,	equivalent to	0.00 Percent
Total (s)	982,319,843	votes,	equivalent to	100.00 Percent

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2. Ms. Mookda Pairatchavet

The Meeting considered and resolved, by a majority vote of the total votes of all shareholders attending the meeting and casting their votes, to approve that Ms. Mookda Pairatchavet be re-elected as a director of the Company for another term with the votes cast as follows:

Approved	973,449,443	votes,	equivalent to	99.10 Percent
Disapproved	8,870,400	votes,	equivalent to	0.90 Percent
Abstained	0	votes,	equivalent to	- Percent
Void Ballot(s)	0	votes,	equivalent to	0.00 Percent
Total (s)	982,319,843	votes,	equivalent to	100.00 Percent

3. Mr. Krisada Chinavicharana

The Meeting considered and resolved unanimously, by a majority vote of the total votes of all shareholders attending the meeting and casting their votes, to approve that Mr. Krisada Chinavicharana be elected as an independent director of the Company with the votes cast as follows:

Approved	982,319,843	votes,	equivalent to	100.00 Percent
Disapproved	0	votes,	equivalent to	0.00 Percent
Abstained	0	votes,	equivalent to	- Percent
Void Ballot(s)	0	votes,	equivalent to	0.00 Percent
Total (s)	982,319,843	votes,	equivalent to	100.00 Percent

Agenda Item 6 To consider and approve the 2025 remuneration of Board of Directors and Subcommittee of the Company

The Chairman informed the Meeting that Article 90 of the Public Limited Company Act prohibits any payment or any assets being given to a director unless it is remuneration from the Company, and under Article 16 of the Company's Articles of Association, the directors shall be entitled to remuneration from the Company in the form of awards, meeting allowances, retirement pensions, bonuses or other benefits in other forms as

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approved by a General Meeting of Shareholders. The remuneration for directors might be determined as a fixed figure or as a regulation to be further fixed, and it might be determined to be effective for a period of time or until any change is made. In addition, the directors shall be entitled to allowances and benefits according to the Company's regulations.

With respect to the remuneration of directors in the 2025 Annual General Meeting of Shareholders, the Nomination and Remuneration Committee considered the matter and agreed that the remuneration of Directors was appropriate considering the duties and responsibility of the Board of Directors and Sub-committee, which remuneration of directors has been compared to remuneration of directors of companies of the same size of another industry. Thus, the Nomination and Remuneration Committee deemed it appropriate to propose that the Meeting consider and approve the remuneration of directors and sub-committee for the year 2025, the details as follows:

1. Board of Directors

- **Monthly remuneration** the Board of Directors shall receive remuneration of not exceeding a total of THB 2,760,000 per year as follows:

Remuneration (THB/month/person)	2025 (proposed year)	2024	2023	Increase/ (Decrease)
1. Chairman of the Board of Directors	60,000	60,000	60,000	-
2. Independent Directors	30,000	30,000	30,000	-
3. Directors and Executive Directors	80,000	80,000	80,000	-

- **Bonuses**, the bonuses from the operational performance of the directors in the year 2024 totaling THB 575,000 per year having the Company's Board of Directors to consider the allocation as appropriate.

2. Audit Committee

- **Monthly remuneration** the Audit Committee members will receive remuneration of not exceeding Baht 600,000 per year as follows

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Remuneration (THB/month/person)	2025 (proposed year)	2024	2023	Increase/ (Decrease)
1. Chairman of Audit Committee	20,000	20,000	20,000	-
2. Audit Committee	15,000	15,000	15,000	-

3. The Nomination and Remuneration Committee

- **Attendance fee**, the Nomination and Remuneration Committee will receive a meeting allowance per meeting as follows:

Attendance fee (THB/month/person)	2025 (proposed year)	2024	2023	Increase/ (Decrease)
1. Chairman of Nomination and Remuneration Committee	10,000	10,000	10,000	-
2. Nomination and Remuneration Committee	8,000	8,000	8,000	-

4. Corporate Governance Committee

- **Meeting Allowance:** Corporate Governance Committee shall receive meeting allowance per meeting as follows:

Attendance fee (THB/month/person)	2025 (proposed year)	2024	2023	Increase/ (Decrease)
1. Chairman of the Corporate Governance Committee	10,000	10,000	10,000	-
2. Corporate Governance Committee Members	8,000	8,000	8,000	-

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5. Risk Management Committee

- **Meeting Allowance:** Risk Management Committee shall receive meeting allowance per meeting as follows:

Attendance fee (THB/month/person)	2025 (proposed year)	2024	2023	Increase/ (Decrease)
1. Chairman of the Risk Management Committee	10,000	10,000	10,000	-
2. Risk Management Committee Members	8,000	8,000	8,000	-

A director who is an employee of the Company will not receive the above remuneration as he will have already received the salary and bonus.

Other than those stated above, there are no other benefits for the Company's directors and other sub-committees.

The Chairman gave the Meeting an opportunity to raise additional questions.

No shareholder raised any questions. The Chairman, therefore, proposed that the Meeting consider the matter for approval.

Resolution: The Meeting considered and resolved unanimously, by not less than two-thirds of the total number of votes of the shareholders attending the Meeting, to approve the 2025 remuneration of Board of Directors and Sub-committee of the Company, as proposed in all respects with the voting results as follows:

Approved	982,319,843	votes,	equivalent to	100.00 Percent
Disapproved	0	votes,	equivalent to	0.00 Percent
Abstained	0	votes,	equivalent to	0.00 Percent
Void Ballot(s)	0	votes,	equivalent to	0.00 Percent
Total (s)	982,319,843	votes,	equivalent to	100.00 Percent

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Agenda Item 7 To consider and approve the appointment of auditors and the determination of the audit fee for the year 2025

The Chairman delegated Khun Wanee Thasanamontien, Chairman of the Audit Committee, to inform the details of this agenda item.

Khun Wanee Thasanamontien informed the Meeting that according to Article 120 of the Public Limited Company Act and Article 42 of Company's Articles of Association, the Annual General Meeting of Shareholders must appoint the annual Auditors and remuneration of the financial auditors every year.

The Audit Committee had considered the qualifications and professional experience of the auditors and views that Deloitte Touche Tohmatsu Jaiyos Company Limited is an audit firm with independence and high professional standards and expertise. In addition, the audit fees proposed by Deloitte Touche Tohmatsu Jaiyos Company Limited are considered reasonable relative to the audit works required.

The Board of Directors, deemed appropriate to propose that the Meeting consider and appoint Deloitte Touche Tohmatsu Jaiyos Audit Company Limited to be the auditing firm of the Company for the accounting year ending on December 31, 2025 and approve the determination of the audit fee as follows:

- 1) To appoint the auditors for Taokaenoi Food & Marketing Public Company Limited for the year 2025 as follows:

Mr. Choopong	Surachutikarn	Certified Public Accountant No. 4325 or
Ms. Wimolporn	Boonyusthian	Certified Public Accountant No. 4067 or
Ms. Pensri	Thanvarodom	Certified Public Accountant No. 4923 or
Miss Waraporn	Kriengsuntornkij	Certified Public Accountant No. 5033 or

The above auditors from Deloitte Touche Tohmatsu Jaiyos Company Limited are qualified in accordance with the guidelines of the Securities and Exchange Committee and this audit firm does not have any conflict of interest with the Company/ subsidiaries / Executives/ major Shareholders or related persons that would affect the Company. The information

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on the nominated auditors for the year 2025 is as shown in **Attachment No. 4** which was sent to the shareholders together with the invitation to this Meeting.

- 2) To approve the audit fees for the year 2025 and the fees for review of the quarterly financial statements of the Company and the consolidated financial statements in the total amount of THB 2,580,000 per year (Same rate as the previous year). The above audit fees exclude non-audit services, such as travel fees, documents, etc. (which includes out-of-pocket expenses as actually incurred).
- 3) To acknowledge the audit fees for the review of the financial statements of the Company's subsidiaries for the year 2025 in the total amount of THB 1,350,000 (Same rate as the previous year). The above audit fees exclude non-audit services, such as travel fees, documents etc. (which includes out-of-pocket expenses as actually incurred).

Audit fee (THB)	2025 (proposed year)	2024	2023	Increase/ (Decrease)
1. The Company	2,580,000	2,580,000	2,450,000	-
2. Subsidiaries*	1,350,000	1,350,000	1,050,000	-
Total	3,930,000	3,930,000	3,500,000	-

* The Subsidiaries are Taokaenoi Restaurant and franchise Co., Ltd., NCP Trading and Supply Co., Ltd., Taokaenoi Care Co., Ltd., and Taokaenoi USA Inc.

The Chairman gave the Meeting an opportunity to raise additional questions.

No shareholder raised any questions. The Chairman, therefore, proposed that the Meeting consider the matter for approval.

Resolution:

The Meeting considered and resolved, by a majority vote of the total votes of all shareholders attending the meeting and casting their votes, to approve the appointment of auditors and the determination of the audit fee for the year 2025, as proposed in all respects with the voting results as follows:

Approved	969,529,943	votes, equivalent to	98.70 Percent
Disapproved	12,789,900	votes, equivalent to	1.30 Percent

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Abstained	0	votes, equivalent to	-	Percent
Void Ballot(s)	0	votes, equivalent to	0.00	Percent
Total (s)	982,319,843	votes, equivalent to	100.00	Percent

Agenda Item 8 To consider other matters (if any)

The Chairman allowed the shareholders to propose other matters which such proposal must be in accordance with the applicable law. However, no shareholders propose other matters. The Chairman gave the Meeting an opportunity to raise additional questions.

Khun Sombat H. Piancharoen, a shareholder who attend the Meeting in person, inquired whether the Company's holding of 13.128 million shares, or 4.38 percent, in Chaosua Foods Industry Public Company Limited ("CHAO") indicates an intention to take over the business, or if the Company sees any specific advantages or disadvantages in holding such shares.

Khun Itthipat Peeradechapan, Director and Chief Operation Officer, explained that while the Company has invested in the said business there is no intention to take over the business. The investment is considered long-term, based on the high quality and strong brand image of CHAO's products, as well as the potential for future business expansion. The Company also sees opportunities for joint product development to enhance business potential. However, such collaboration would require further negotiation and time for thorough study and planning.

Khun Phawana Patumutrangsi, proxy of the Thai Investors Association, suggested that listed companies on the Stock Exchange of Thailand organize general or extraordinary meetings of shareholders in both onsite and online meetings, or hybrid meetings, to facilitate communication and inquiries between shareholders, executives, and the board of directors, which is in line with the circular letter of the Securities and Exchange Commission (SEC) regarding cooperation on organizing general shareholders' meetings, dated March 19, 2025. Therefore, we would like to propose that the Company consider organizing a hybrid meeting in accordance with the policy of the Investors Association mentioned above.

The Chairman explained that the Board of Directors will consider the suggestion regarding a hybrid shareholders' meeting and determine the most appropriate format in alignment

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with the said policy. However, the Company must carefully evaluate various factors, with the primary focus being the best interests of its shareholders.

Khun Hangchai Akkawasakul, Thai Shareholders Association, proxy of Mr. Kittiwat Sucharitpong, expressed support for holding a hybrid shareholders' meeting, considering it the most effective approach. He also suggested that, at a minimum, the Company should hold an onsite meeting to allow shareholders the opportunity to ask questions directly.

The Chairman acknowledged the suggestions and stated that the Company will review and address all matters raised, with the primary focus being the best interests of its shareholders.

Khun Rakkiat Thaiaporn, a shareholder who attend the Meeting in person, inquired: (1) how does the Company plans to deal with the U.S. tax measures; (2) the current status regarding the cost of seaweed; (3) given that the tax privilege period under its initial investment promotion certificate (BOI) has expired, resulting in increased income tax expenses, whether the Company intends to apply for a new investment promotion certificate, and what the Company's plan is in this regard.

Khun Itthipat Peeradechapan, Director and Chief Operation Officer, explained that in 2024 - 2025, the Company has faced significant challenges due to the increasingly fierce competition in overseas snack markets, particularly in China and Indonesia. In China, the Company has very strong competitors and competitors' products in China are continuously innovating. Therefore, the Company has slowed operations to adjust its strategies to regain market share and may consider altering its business model. Indonesia is the Company's focus market. The Company has appointed new distributors to adjust the business model to compete with competitors, including plans to establish a local factory to reduce production costs. For production, although the Company experienced higher seaweed prices last year, the Company has a strategy to focus on managing raw material to be sufficient for production by purchasing in advance during high-cost periods to ensure adequate raw material for future growth. Due to the increase of seaweed costs, the Company implemented strategies such as integrating machinery into the production process to reduce labor expenses. However, current machinery technology cannot operate all production stages, the Company continues to invest in machinery development. In addition, the Company has other plans to manage fluctuating seaweed costs including adjusting bulk purchasing of raw materials in advance to manage the costs, and modifying

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product pricing and distribution strategies to align them with cost structures and continuous developing and launching new products both domestically and internationally, such as popcorn and nuts, and through partnerships to grow the popcorn market and import international snack products.

Khun Tipnapa Jitjang, Chief Financial Officer, further explained that according to the Q4/2024 financial statement, the Company's income tax expenses increased due to the expiration of its first investment promotion certificate (BOI). This impact is expected to continue into early 2025, as the Company will begin operating under its fifth investment promotion certificate (BOI) around Q2/2025. It is expected the decrease of income tax expenses in the second half of 2025. In addition, the Company will proceed with the business plan focused on developing new products that will result in the Company being exempted from tax.

Khun Rakkiat Thaiaporn, a shareholder who attend the Meeting in person, further inquired as the Company's total revenue compared to 2019, when the Company was impacted by the Covid-19 outbreak, slightly increase, and the executives have targeted the Company's sales of THB 10 billion. Khun Rakkiat inquired when the executives expect the Company to achieve this goal.

Khun Itthipat Peeradechapan, Director and Chief Operation Officer, explained that the Company's sales both domestically and internationally have continuously grown. However, the Company's sales in China have declined from over THB 2 billion to approximately THB 1 billion, as the Company has a vision to diversify sales across multiple countries. While the decline in China exceeded expectations, sales in other international markets have grown significantly. In China, the snack market is highly competitive, and the Company has more than 20 - 30 competitors in China. The Company is exploring solutions and may consider changing the business model as the Company's current business model through distributors could use the Company's limited technology. If the Company can adjust the business model to be more flexible, the Company will regain higher sales.

Regarding the sales target of THB 10 billion, the Company initially expected to achieve the target around 2028. However, the Company have to conduct other businesses other than the seaweed business to achieve the target. In this regard, the Company is seeking new business partners to expand its product and support the Company in achieving the set target.

บริษัท แก้วน้อย ฟู้ดแมกเก็ตมาร์เก็ตติ้ง จำกัด (มหาชน)

สำนักงานเมืองทองธานี : 337 ถนนดอนดีศรีตรัง ตำบลบางพูด อำเภอปากเกร็ด นนทบุรี 11120
โทร. : 0 2984 0666 แฟกซ์ : 0 2984 0118

โรงงานโรจนะ : 55/5 หมู่ 5 ตำบลสามบัณฑิต อำเภอกู้อภัย พระนครศรีอยุธยา 13210
โรงงานหนองสี : 12/1 หมู่ 4 ตำบลหน้าไม้ อำเภอลาดหลุมแก้ว ปทุมธานี 12140

www.taokaenoi.co.th

Taokaenoi Food & Marketing Public Company Limited

Office : 337 Bond Street Road, Bang Phut, Pak Kret, Nonthaburi 11120
Tel. : +66 2984 0666 Fax : +66 2984 0118

Rojana Factory : 55/5 Moo 5 Sam-Bundit, Uthai, Phra Nakhon Si Ayutthaya 13210
Nopawong Factory : 12/1 Moo 4 Namai, Ladlumkaew, Pathumthani 12140



Secretary, informed that Khun Smith Saengsuphawanich, a shareholder who attend the Meeting in person, submitted 3 questions via a question card: (1) in which month will the Company begin using seaweed sourced at lower costs; (2) how does the Company plan to manage raw materials during fluctuations in seaweed prices; (3) what are the Company expectations from its investment in CHAO. All 3 questions were similar to those previously raised by other shareholders and had already been addressed by the Board of Directors and executives.

Khun. Thiradech Chulodung, a shareholder who attended the Meeting in person, inquired that since the company's main products are mostly seaweed and other companies have developed products that combine seaweed with other ingredients, such as grains, whether the Company has plans to develop such products. If so, it is expected the reduction of the seaweed cost by decreasing the amount of seaweed used per product.

Khun Itthipat Peeradechapan, Director and Chief Operation Officer explained that the Company had previously developed such products prior to the COVID-19 outbreak but paused production during the pandemic. The product has a high cost, so these products were not suitable for distribution through the Company's existing channels. Nevertheless, the Company continues to explore solutions to manage seaweed raw material costs and is actively seeking production channels that supports the Company's growth.

Khun Thiradech Chuladung, a shareholder who attended the Meeting in person, further inquired that according to the information disclosed at the shareholders' meeting of Ichitan Group Public Company Limited ("ICHI"), the Company has a plan to engage ICHI as an OEM for beverage production. Khun Thiradech inquired clarification on this matter and the expected timeline for product launch.

Khun Worapong Kietdumrongwong, Chief Revenue Officer, explained that the beverage market is relatively large; therefore, the Company is interested in investing in this market, with a focus on refreshment beverages.

The Company has discussed with ICHI to launch such products for distribution via Online channel. However, the products are still under development, and the Company will provide further details to shareholders once there is greater clarity.

By the end of the 2025 Annual General Meeting of Shareholders, there were 32 shareholders attending the meeting in person, representing 411,936,807 shares, and by proxy 135 shareholders, representing

บริษัท แก้วน้อย ฟู้ดแอนด์มาร์เก็ตติ้ง จำกัด (มหาชน)

สำนักงานเมืองทองธานี : 337 ถนนพหลโยธิน ตำบลบางพูด อำเภอปากเกร็ด นนทบุรี 11120
โทร. : 0 2984 0666 แฟกซ์ : 0 2984 0118

โรงงานโรจนะ : 55/5 หมู่ 5 ตำบลสามบัณฑิต อำเภอกอฉก จังหวัดศรีสะเกษ 13210
โรงงานพวงศ : 12/1 หมู่ 4 ตำบลหน้าไม้ อำเภอลาดหลุมแก้ว ปทุมธานี 12140

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570,384,138 shares. Thus, there were in total 167 shareholders attending the Meeting in person and by proxy, representing 982,320,945 shares in aggregate, equivalent to 71.97 percent of the total of shares sold excluding treasury stock of 1,365,000,000 shares.

As it appeared that no shareholder raised any further questions, the Chairman thanked the shareholders for their kind attention and thanked for the opportunity for the Company to clarify, including the suggestions. Then the Chairman declared the meeting was concluded at 15.16 hours

SignedMr.Yuth.Vorachattarn.... Chairman of the meeting

(Mr. Yuth Vorachattarn)

SignedMr. Anajak.Limphaisan.... Recorder of the Minutes of the meeting

(Mr. Anajak Limphaisan)

Company Secretary

บริษัท แก้วน้อย ฟู้ดแอนด์มาร์เก็ตติ้ง จำกัด (มหาชน)

สำนักงานเมืองทองธานี : 337 ถนนหนอนต์สตรีท ตำบลบางพูด อำเภอปากเกร็ด นนทบุรี 11120
โทร. : 0 2984 0666 แฟกซ์ : 0 2984 0118

โรงงานโรจนะ : 55/5 หมู่ 5 ตำบลสามบัณฑิต อำเภอกู้อภัย พระนครศรีอยุธยา 13210
โรงงานพวงศี่ : 12/1 หมู่ 4 ตำบลหน้าไม้ อำเภอลาดหลุมแก้ว ปทุมธานี 12140

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Attachment No. 2

Annual Registration Statement 2025 (Form 56-1 One Report)
in QR CODE format



Attachment No. 3

**Profiles of the candidates nominated for election as new directors
in replacement of those due to retire by rotation**



<p>1. Mr. Yuth Vorachattarn</p> <p>Current Position</p> <ul style="list-style-type: none"> • Chairman of the Board of Directors • Independent Director • Member of the Audit Committee • Member of the Nomination and Remuneration Committee • Chairman of the Corporate Governance Committee 	<p>Age 77 years</p> <p>Date of Appointment as a Director March 24, 2011</p>
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Education		
Education	Major	University
Master's degree	Economics (International Program)	Thammasat University
Bachelor's degree	Economics (Honors)	Thammasat University

Certifications from the Thai Institute of Director (IOD) courses	
Courses	Batch / Year
Director Leadership Certification Program (DLCP)	Batch 0 Year 2021

Certifications from the Thai Institute of Director (IOD) courses	
Courses	Batch / Year
Advanced Audit Committee Program (AAP)	Batch 36 Year 2020
Strategic Board Master Class (SBM)	Batch 5 Year 2018
Ethical Leadership Program (ELP)	Batch 2 Year 2015
Corporate Governance for Capital Market Intermediaries (CGI)	Batch 0 Year 2014
Financial Institutions Governance Program (FGP)	Batch 6 Year 2013
Monitoring of the Quality of Financial Reporting (MFR)	Batch 12 Year 2010
Audit Committee Program (ACP)	Batch 33 Year 2010
Chartered Director Class (R-CDC)	Batch 3 Year 2008
Role of the Chairman Program (RCP)	Batch 8 Year 2003
Directors Certification Program (DCP)	Batch 0 Year 2000

Positions held in other listed companies		
Period	Position	Company
2016 - Present	Chairman of the Board of Directors / Member of the Audit Committee	Saha Thai Terminal PCL.
2016 - Present	Chairman of the Board of Directors	Grand Prix International PCL.
2017 - Present	Director / Chairman of the Audit Committee	Nutrix PCL.
2015 - Present	Director / Chairman of the Audit Committee	BSY Group PCL.

Positions held in non-listed companies		
Period	Position	Company
2015 - Present	Director	B.S.Y. Construction Co., Ltd.

Working experience for the past 5 years		
Period	Position	Company
2022 - 2024	Director	Tree Money Holding Co., Ltd.
2022 - 2024	Director	Northland Experiences Co., Ltd
2010 - 2020	Director / Chairman of the Audit Committee	Saha Thai Steel Pipe PCL.
2017 - 2019	Chairman of the Board of Directors	SCB Protect Co., Ltd.
2003 - 2019	Chairman of the Board of Directors / Member of the Audit Committee	Maybank Kim Eng (Thailand) PCL.

Expertise

- Good corporate governance
- Auditing and financial reporting oversight
- Economics, Investment, strategic policy formulation at the corporate level
- Risk management and internal control
- Organizational management and leadership at the board level

Other Information	
Family Relationship with Directors and Executives	- None -
Number of shares held in the Company (held by himself) as of December 31, 2025	- None -
Number of shares held in the Company (held by spouse/minor child) as of December 31, 2025	- None -
Criminal record over the past 10 years	- None -

Meeting Attendance for the past year

1. The Board of Directors' Meetings	12/12	times
2. The Audit Committee's Meetings	5/5	times
3. The Nomination and Remuneration Committee's Meetings	3/3	times
4. The Corporate Governance Committee's Meetings	1/1	times
5. The 2025 Annual General Meeting of Shareholders	1/1	times

Type of directors for appointment - Director / Chairman of the Board of Directors

Years of directorship 14 years 9 months



<p>2. Ms. Orrapat Peeradechapan</p> <p>Current Position</p> <ul style="list-style-type: none"> • Director • Member of the Risk Management Committee • Chief Executive Officer • Managing Director (International Trade and Management) 	<p>Age</p> <p>44 years</p> <p>Date of Appointment as a Director</p> <p>September 21, 2004</p>
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Education		
Education	Major	University
Master's degree	Public Administration	Ramkhamhaeng University
Bachelor's degree	Service Industry	Rangsit University

Certifications from the Thai Institute of Director (IOD) courses	
Courses	Batch / Year
Directors Accreditation Program (DAP)	Batch 86 Year 2010

Positions held in other listed companies		
Period	Position	Company
- Does not hold any position as a director/executive in other listed company -		

Positions held in non-listed companies		
Period	Position	Company
2025 - Present	Director	Taokaenoi USA Inc.
2025 - Present	Chairman of the Board of Directors	NCP Trading and Supply Co., Ltd.
2020 – Present	Director	Rainbow Project Co., Ltd.
2018 – Present	Director	Jibvardee Co., Ltd.
2014 - Present	Director	Peeradechapan Holding Co., Ltd.
2010 - Present	Director	Dr. Tobi Co., Ltd.
2009 - Present	Director	TKN Next Co., Ltd.
2008 - Present	Director	Taokaenoi Care Co., Ltd.

Working experience for the past 5 years		
Period	Position	Company
2004 - 2025	Director	NCP Trading and Supply Co., Ltd.
2009 - 2019	Director	Twenty Four Projects Co., Ltd.

Expertise

- Organizational management and leadership at the board level
- International business administration and market expansion
- Strategic planning and business operations in the consumer products industry
- Risk management and corporate governance
- Organizational development and business management within groups of companies

Other Information

Family Relationship with Directors and Executives	Older sister of Mr. Itthipat Peeradechapan Younger sister of Mr. Nutchatpong Peeradechapan
Number of shares held in the Company (held by herself) as of December 31, 2025	58,395,000 shares

Number of shares held in the Company (held by herself indirectly through a holding company) as of December 31, 2025	54,000,000 shares
Number of shares held in the Company (held by spouse/minor child) as of December 31, 2025	- None -
Criminal record over the past 10 years	- None -

Meeting Attendance for the past year

- | | | |
|--|-------|-------|
| 1. The Board of Directors' Meetings | 11/12 | times |
| 2. The Risk Management Committee's Meetings | 1/1 | times |
| 3. The 2025 Annual General Meeting of Shareholders | 1/1 | times |

Type of directors for appointment - Director

Years of directorship 21 years 4 months



<p>3. Ms. Porntera Rongkasiriphan</p> <p>Current Position</p> <ul style="list-style-type: none"> • Director • Member of the Risk Management Committee • General Manager NCP Trading and Supply Co., Ltd. 	<p>Age 55 years</p> <p>Date of Appointment as a Director January 3, 2012</p>
---	--

Education		
Education	Major	University
Bachelor's degree	Accounting	Assumption University

Certifications from the Thai Institute of Director (IOD) courses	
Courses	Batch / Year
Directors Accreditation Program (DAP)	Batch 89 Year 2011

Positions held in other listed companies		
Period	Position	Company
- Does not hold any position as a director/executive in other listed company -		

Positions held in non-listed companies		
Period	Position	Company
2020 - Present	Director	Taokaenoi care Co., Ltd.
2018 - Present	Director / General Manager	NCP Trading and Supply Co., Ltd.

Working experience for the past 5 years		
Period	Position	Company
2017 - 2020	Administrative Director	Taokaenoi Food & Marketing PCL.

Expertise

- Accounting, finance, and internal control
- Internal audit and corporate governance
- Risk management and corporate governance
- Organizational and business management
- Overseeing compliance with corporate policies and regulations

Other Information	
Family Relationship with Directors and Executives	- None -
Number of shares held in the Company (held by herself) as of December 31, 2025	- None -
Number of shares held in the Company (held by spouse/minor child) as of December 31, 2025	- None -
Criminal record over the past 10 years	- None -

Meeting Attendance for the past year

- | | | |
|--|-------|-------|
| 1. The Board of Directors' Meetings | 12/12 | times |
| 2. The Risk Management Committee's Meetings | 1/1 | times |
| 3. The 2025 Annual General Meeting of Shareholders | 1/1 | times |

Type of directors for appointment - Director

Years of directorship 12 years 11 months

Criteria for Appointment, Requirements and Qualifications of
Independent Director / Audit Committee / Nomination and Remuneration Committee /
Risk Management Committee / Corporate Governance Committee

1. Criteria for Appointment

The Company selects and nominates persons qualified as directors, executives of the Company to the Board of Directors and/or the Meeting of Shareholders (as the case may be). Moreover, the nominated candidates as directors must possess knowledge, experience, expertise and be capable of contributing their time and be fully qualified as directors in accordance with Section 68 of the Public Limited Company Act B.E. 2535 (1992) (as amended) (the “**Public Limited Company Act**”), the laws on securities and exchange, Notifications of the Securities and Exchange Commission, Notifications of the Capital Market Supervisory Board, including other applicable notifications, regulations and/or rules, and must possess no prohibited characteristics under the Notification of the Securities and Exchange Commission no. KorJor. 8/2553 Re: Determination of the Untrustworthy Characteristics of Directors and Executives. Moreover, the appointment of the directors of the Company must be approved by the Board of Directors’ Meeting and/or the Shareholders’ Meeting (as the case may be).

The Company shall ensure that there shall be independent directors representing at least one-third of all directors of the Company, but not less than three directors.

2. Qualifications of Independent Director

Person nominated to be appointed as an independent director must be fully qualified as independent director. The qualifications of independent director of the Company are consistent with the minimum requirements of the Office of the Securities and Exchange Commission, as follows:

1. Holding shares not exceeding 1 percent of all voting shares of the Company, its parent company, subsidiary, affiliate, major shareholder or controlling person, including shares held by related persons of such independent director;
2. Neither being nor used to be an executive director, employee, staff, advisor who receives salary, or controlling person of the Company, its parent company, subsidiary, affiliate, same-tier subsidiary, major shareholder or controlling person, unless such characteristics have ceased for at least two years prior to the date of applying for permission with the SEC Office, provided that these prohibited characteristics exclude such case where an independent director was a government officer or advisor of any government agency which is a major shareholder or controlling person of the Company;
3. Not being a person related by blood or legal registration as father, mother, spouse, sibling, and offspring, including spouse of offspring, of another director, executive, major shareholder,

controlling person, or person to be nominated as director, executive or controlling person of the Company or its subsidiary;

4. Neither having nor used to have a business relationship with the Company, its parent company, subsidiary, affiliate, major shareholder or controlling person, in such manner which may interfere with his/her independent judgement, and neither being nor used to be a significant shareholder or controlling person of any person having a business relationship with the Company, its parent company, subsidiary, affiliate, major shareholder or controlling person, unless such characteristics have ceased for at least two years prior to the date of applying for permission with the Office of the Securities and Exchange Commission;

The term 'business relationship' under the first paragraph shall include any normal business transaction for rental or lease of immovable property, transaction relating to assets or services or granting or receipt of financial assistance through receiving or extending loans, guarantee, providing assets as collateral, and any other similar actions, which result in the Company or the counterparty being subject to indebtedness payable to the other party in the amount of three percent or more of the net tangible assets of the Company or Baht Twenty Million or more, whichever is lower. The amount of such indebtedness shall be calculated according to the method for calculation of value of connected transactions under the Notification of the Capital Market Supervisory Board on Rules on the Connected Transactions, as applicable. The consideration of such indebtedness shall include indebtedness occurred during the period of one year prior to the date on which the business relationship with the person commences;

5. Neither being nor used to be an auditor of the Company, its parent company, subsidiary, affiliate, major shareholder or controlling person, and not being a significant shareholder, controlling person, or partner of an audit firm which employs auditors of the Company, its parent company, subsidiary, affiliate, major shareholder or controlling person, unless such characteristics have ceased for at least two years prior to the date of applying for permission with the Office of the Securities and Exchange Commission;
6. Neither being nor used to be a provider of any professional services, including those services as legal advisor or financial advisor who receives service fees exceeding Baht Two Million per year from the Company, its parent company, subsidiary, affiliate, major shareholder or controlling person, and not being a significant shareholder, controlling person or partner of the provider of professional services, unless such characteristics have ceased for at least two years prior to the date of applying for permission with the Office of the Securities and Exchange Commission;
7. Not being a director appointed as nominee of a director of the Company, major shareholder or shareholder who is related to a major shareholder.

8. Not undertaking any business in the same nature as and in competition with the business of the Company or its subsidiary or not being a significant partner in a partnership or being an executive director, employee, staff, advisor who receives salary or holding shares exceeding one percent of all voting shares of other company which undertakes business in the same nature as and in competition with the business of the Company or its subsidiary;
9. Not having any other characteristics which cause the inability to express independent opinions with regard to the Company's business operations.

An independent director may be assigned by the Board of Directors to take part in the business decisions of the Company, its parent company, subsidiary, affiliate, same-tier subsidiary, major shareholder or controlling person, on condition that these decisions must be collective decisions.

In case that the person nominated by the applicant for appointment as an independent director is has or previously had a business relationship or provides any professional service as described in paragraph 4 or 6, the Company shall ensure that the Board of Directors' opinion shows that its consideration has complied with the requirements under Section 89/7 of the Public Limited Company Act, whereby the appointment of such person shall not interfere with the exercise of independent judgement in the independent director's responsibilities and the Company shall disclose the following information in the invitation to the shareholders' meeting on the agenda item of appointment of independent directors:

- (a) The nature of such business relationship or professional service that excludes the nominated independent director from the standard requirements;
- (b) The reason and need to retain or appoint such person as an independent director;
- (c) The opinion of the Board of Directors of the applicant on proposing the appointment of such person as an independent director.

3. Qualifications of the Audit Committee

The Audit Committee is comprised of at least 3 independent directors, provided that at least one member of the Audit Committee must have sufficient knowledge and experience in order to be capable of reviewing the reliability of the financial statements.

The qualifications of the Audit Committee of the Company are consistent with the minimum requirements of the Office of the Securities and Exchange Commission, that is, they must be fully qualified as independent directors as described above, and must:

1. Not be a director assigned by the Board of Directors to take part in the business decisions of the Company, its parent company, subsidiary, affiliate, same-tier subsidiary, major shareholder or controlling person of the applicant; and

2. Not be a director of its parent company, subsidiary, affiliate, same-tier subsidiary which is a listed company.

4. Qualifications of the Nomination and Remuneration Committee

The Nomination and Remuneration Committee is comprised of at least 3 directors, provided that more than one half of all members must be independent directors and an independent director shall be the Chairman of the Nomination and Remuneration Committee, and the Committee shall perform the following tasks:

1. To consider such form and criteria for payment of remuneration for directors and executives as appropriate so as to meet expectations, ensure fairness and remunerate such persons who help the Company successfully achieve its goals. In this regard, the Company shall consider payments of remuneration of other companies in the same industry as the Company, so that the overall remuneration of the directors shall be appropriate and sufficient for the directors to limit their directorships in other companies and in order that the directors shall have enough time for attending meetings and performing their duties as directors of the Company to the best of their ability;
2. To consider determining the annual remuneration for directors and executives, subject to the rules on payment of remuneration for directors;
3. To consider the criteria for evaluation of the Chief Executive Officer's performance;
5. To consider the offering of newly issued securities (or warrants) to directors and employees under such conditions to motivate the directors and employees to perform their duties for value added to the shareholders in the long run, and effectively retain the qualified personnel, but not unreasonably high and fair to the shareholders.

6. Qualifications of the Risk Management Committee

The Risk Management Committee is comprised of at least 3 directors and/or qualified persons and/or C-level executives each, and one of whom shall act as Chairman of the Risk Management Committee, and the Risk Management Committee shall have the following duties:

1. To set out policies, strategies and guidelines for the Company's enterprise-based risk management;
2. To draft a risk management plan for the management team, including overall risk management frameworks of the Company, both outside and inside the organization;
3. To assess impact and likelihood of such risks in order to rank such risks and select the applicable risk management methods;

4. To ensure that the management team complies with the policies, strategies and guidelines for the Company's enterprise-based risk management, to follow up the results of the implementation of such frameworks for the Company's enterprise-based risk management, and regularly report the same to the Board of Directors;
5. To review systems or to evaluate the effectiveness of the policies, strategies and guidelines for risk management at least once a year and from time to time when the level of risk has changed.

7. Qualifications of the Corporate Governance Committee

The Corporate Governance Committee is comprised of at least 3 directors appointed by the Board or Directors, provided that more than one half of all members must be independent directors. The Committee shall elect one person to be the Chairman of the Corporate Governance Committee, and the Committee shall perform the following tasks:

1. To set out policies and guidelines for the Company's good corporate governance to be in line with Corporate Governance Code for listed companies as specified by the Stock Exchange of Thailand and the Office of the Securities and Exchange Commission including ethics and social responsibility policy of the Company and its subsidiaries to present to the Board of Directors;
2. To set out codes and practices of good corporate governance processes that are suitable for business and international practices;
3. To review and present to the Board of Directors the good corporate governance policy, business ethics, policies and guidelines for the implementation of sustainability management including oversee of all stakeholders, society, community, environment, and any other policies or guidelines which support the operation of the Company to be in line with the guidelines of good governance that are suitable for the business of the Company and its subsidiaries;
4. To supervise the management to oversee, disseminate or communicate the Corporate Governance Code and related practices to related parties and all stakeholders i.e. the Company, shareholders, officers, employees, customers, partners, society and the environment to be used as a guideline and to be generally known.

Attachment 4

Profiles of the Nominated Auditors for the Year 2026

1. Ms. Wimolporn Boonyusthian

Certified Public Accountant No.	4067
Audit Firm	Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.
Educational Background	<ul style="list-style-type: none"> - Master of Business Administration, Faculty of Commerce and Accountancy, Thammasat University - Bachelor of Accountancy (First Class Honors), Faculty of Commerce and Accountancy, Chulalongkorn University
Work Experience	<ul style="list-style-type: none"> - Approved auditor by the Securities and Exchange Commission (SEC) - Ordinary member of the Federation of Accounting Professions (FAP) under the Royal Patronage - Certified Public Accountant of Thailand
Relationship or Conflict of Interest with the Company, its Subsidiaries, Executives, Major Shareholders or Related Persons	None
Years of Service as Auditor of Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.	1988 – Present Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.
Years of Service as Auditor of Tao Kae Noi Food & Marketing Public Company Limited	-

2. Ms. Waraporn Kriangsuntornkij

Certified Public Accountant No.	5033
Audit Firm	Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.
Educational Background	<ul style="list-style-type: none"> - Master of Business Administration (Management), Sasin Graduate Institute of Business Administration of Chulalongkorn University - Bachelor of Accountancy, Assumption University
Work Experience	<ul style="list-style-type: none"> - Approved auditor by the Securities and Exchange Commission (SEC) - Ordinary member of the Federation of Accounting Professions (FAP) under the Royal Patronage - Certified Public Accountant of Thailand
Relationship or Conflict of Interest with the Company, its Subsidiaries, Executives, Major Shareholders or Related Persons	None
Years of Service as Auditor of Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.	1992 – Present Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.
Years of Service as Auditor of Tao Kae Noi Food & Marketing Public Company Limited	2021 (1 year)

3. Ms.Juntira Juntrachaichoat

Certified Public Accountant No.	6326
Audit Firm	Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.
Educational Background	- Master's degree in management in finance from College of Management, Mahidol University Bachelor's degree in accounting from Chulalongkorn University
Work Experience	- Member of the Federation of Accounting Professions - Member of the Auditing Sub-committee of the Federation of Accounting Professions (2011-2017)
Relationship or Conflict of Interest with the Company, its Subsidiaries, Executives, Major Shareholders or Related Persons	None
Years of Service as Auditor of Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.	1996 – present Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.
Years of Service as Auditor of Tao Kae Noi Food & Marketing Public Company Limited	-

4. Ms.Sophaphan Saptippayarattana

Certified Public Accountant No.	6523
Audit Firm	Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.
Educational Background	<ul style="list-style-type: none"> - Master of Accountancy, Chulalongkorn University - Bachelor of Accountancy, Thammasat University
Work Experience	<ul style="list-style-type: none"> - Certified auditor approved by the Securities and Exchange Commission (SEC) - Ordinary member of the Federation of Accounting Professions (FAP) under the Royal Patronage - Certified Public Accountant of Thailand
Relationship or Conflict of Interest with the Company, its Subsidiaries, Executives, Major Shareholders or Related Persons	None
Years of Service as Auditor of Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.	2006 – Present Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.
Years of Service as Auditor of Tao Kae Noi Food & Marketing Public Company Limited	-

Attachment No. 5

Documents required prior to attending the Meeting and supporting documents for proxies

The registration to attend the 2026 Annual General Meeting of Shareholders starts not less than 1.00 hours prior to the commencement of the Meeting or from 13.00 hours onwards on **Tuesday, April 28, 2026, at 14.00 hours at Amber Room 1, 1st Floor, Challenger Building, IMPACT Muang Thong Thani, Ban Mai Sub-district, Pak Kret District, Nonthaburi 11120**. Please find the map of the meeting venue attached to Attachment No. 13 the Invitation to the 2026 Annual General Meeting of Shareholders.

The registration will be made by barcode system. For your convenience, please bring the Notice of the Meeting, Proxy Form (in case of granting proxy) and Registration Form with printed barcode to present at the Registration Desk, and present the following documents at the Registration Desk before attending the Meeting:

1. Attending in Person

1.1 Natural Person

- 1) Registration Form which is signed by the shareholder;
- 2) A valid official document issued by government authorities e.g. identification card, government officer identification card, driver's license or passport, including evidence of change of first or last name (if any). Please cross out any sensitive data such as religion and blood type that appears on such documents.

1.2 Juristic Person by its Representative (authorized director(s))

- 1) Registration Form which is signed by the representative of the juristic person (authorized director(s)) attending the Meeting;
- 2) A copy of the juristic person's affidavit certified as true and correct copy by the representative of the juristic person (authorized director(s)) who attends the Meeting. The document must show that the representative of the juristic person (authorized director(s)) attending the Meeting has the authority to act on behalf of the juristic person who is a shareholder;
- 3) A valid official document issued by government authorities of the representative of the juristic person (authorized director(s)) as specified in item 1.1(2)

2. Proxy

2.1 The Grantor being Natural Person

- 1) Registration Form which is signed by the proxy;

- 2) The Proxy Form as attached to the Notice of the Meeting (Form A or Form B), completely filled in and signed by the shareholder and the proxy;
- 3) A copy of a valid official document issued by government authorities of the shareholder as specified in item 1.1(2) which is certified as true copy by the shareholder;
- 4) A copy of a valid official document issued by government authorities of the proxy as specified in item 1.1(2) which is certified as true copy by the proxy.

2.2 The Grantor being Juristic Person

- 1) Registration Form which is signed by the proxy;
- 2) The Proxy Form as attached to the Notice of the Meeting (Form A or Form B), completely filled in and signed by (i) the representative of the juristic person who is the shareholder and (ii) the proxy;
- 3) A copy of the juristic person's affidavit certified as true and correct copy by the representative of the juristic person and the proxy (if any). The document must show that the person who sign the Proxy Form has the authority to act on behalf of the juristic person who is a shareholder;
- 4) A copy of a valid official document issued by government authorities of the representative of the juristic person as specified in item 1.1(2) which is certified as true and correct copy by said representative of the juristic person;
- 5) A copy of a valid official document issued by government authorities of the proxy as specified in item 1.1(2) which is certified as true and correct copy by the proxy.

2.3 Granting proxy to the Company's independent directors as listed in Attachment No. 9

- 1) Registration Form;
- 2) The Proxy Form as attached to the Notice of the Meeting (Form A or Form B) which is marked in front of only one name of the independent directors specified in the Proxy Form to be your proxy, completely filled in and signed by the grantor;
- 3) In case the grantor is a natural person, please use the documents as specified in item 2.1(3);
- 4) In case the grantor is a juristic person, please use the documents as specified in items 2.2 (3) and 2.2(4).

3. For Foreign Investor appointing the Custodian in Thailand

- 1) Registration Form which is signed by the proxy;
- 2) The Proxy Form (Form C) which is completely filled in and signed by the grantor and the proxy;
- 3) Documents as specified in item 2.2;
- 4) Power of Attorney by the foreign investor authorizing custodian to sign the Proxy Form on his or her behalf;
- 5) Letter certifying that the person signing the Proxy Form is authorized to operate the custodian business.

In case the original documents are not in English, the English translation shall be prepared and certified as correct translation by the shareholder or the representative of the juristic.

Notes:

1. In case of granting proxy to one of the Company's independent directors, please submit the completed Proxy Form together with all required documents and return the same to Corporate Secretary Office **by Friday, April 24, 2026.**
2. Allocation of shares to several proxies to vote in the Meeting is not allowed. Shareholder shall authorize the proxy to cast the votes equal to the total number of shares held by the shareholder, except for the custodian appointed by the foreign investor in accordance with Proxy Form C.
3. Please affix THB 20 duty stamp and specify the date of the Proxy Form across such stamp. The Company will also facilitate in affixing duty stamps for the proxy at the Registration Desk before attending the Meeting.
4. In case of juristic person, if the person who signs the Power of Attorney or the Proxy Form is not an authorized director as specified in the affidavit, the attendee shall produce the Power of Attorney showing that the attendee has the authority to attend the Meeting and cast the vote on behalf of the juristic person. All Powers of Attorney from every tier must be executed uninterruptedly.

Attachment No. 6**The Company's Articles of Association concerning shareholders' meetings****Shareholders' Meeting**

Article 30 The Board of Directors shall procure the Shareholders' meeting as the Annual General Meeting of Shareholders within 4 months from the end of fiscal year of the Company.

The Shareholders' meeting other than the above mentioned shall be named as the Extraordinary General Meeting of Shareholders. The Board of Directors will convene the Extraordinary General Meeting of Shareholders at any time as it deems appropriate.

The shareholders gather their shares of not less than 10 percent of all issued and paid-up shares shall gather and submit the notice requesting the Board of Directors to convene the Extraordinary General Meeting of Shareholders at any time; provided that the reason for the request shall be indicated clearly in the notice. In this regard, the Board of Directors shall convene the Extraordinary General Meeting of Shareholders within 45 day from the date receiving the notice.

In case that the Board of Directors does not convene the Meeting within the period specified in the third paragraph, the Shareholders gathering or other Shareholders having shares in number according to the Articles of Association are able to convene the Meeting by themselves within 45 days from the due date. Such shareholders may send a written notice calling the meeting to shareholders via electronic means; provided that the shareholders have already declared their intention or given consent to the company or the Board of Directors as specified in Article 49. In this case, it shall be deemed that such Meeting was convened by the Board of Directors. The Company is liable for the expenses required for arranging the Meeting and facilitating as appropriate.

If it was found that the quorum of Shareholders' Meeting called by the Shareholders as mentioned in the fourth paragraph is not constituted as per specified in Article 33, the Shareholders as mentioned in the fourth paragraph shall be jointly liable all expenses incurred from the arrangement of such Meeting to the Company.

Article 31 In calling a general meeting of shareholders, the Board of Directors shall prepare a written notice calling the meeting that states the place, date, time, agenda of the meeting and the matters to be proposed to the meeting with reasonable detail by indicating clearly whether it is the matter proposed for information, for approval, or for consideration, as the case may be, including the opinions of the Board of Directors in the said matters, and the said notice shall be delivered to the shareholders and the Registrar for their information at least 7 days prior to the date of the meeting. The notice calling for the meeting shall also be published in a newspaper for a consecutive period of 3 days prior to the date of the meeting. A shareholders'

meeting can be arranged at the Company's head office or other provinces in the Kingdom of Thailand.

The shareholders' meeting may be held in the locality where the Company's head office is situated or in any other province around the Kingdom. The shareholders' meeting may also be held through electronic media, in accordance with the relevant laws. In this regards, the Company's head office shall be deemed the meeting venue.

Article 33

In order to constitute a quorum, there shall be shareholders and proxies (if any) present at a general meeting of shareholders representing not less than 25 shareholders holding not less than one-third of the total number of shares sold or there shall be shareholders and proxies representing not less than one half of the total number of shareholders holding not less than one-third of the total number of shares sold.

At any general meeting of shareholders, if one hour has passed from the time specified for the meeting and the number of shareholders and the aggregate number of shares held by the shareholders attending the meeting are still inadequate to constitute a quorum, and if such meeting was called at the shareholders' request, such meeting shall be cancelled. If such meeting was called by the Board of Directors, the meeting shall be called once again and the notice calling such meeting shall be delivered to the shareholders not less than 7 days prior to the date of the meeting. In the subsequent meeting, a quorum is not required.

The Chairman of the Board of Directors shall preside at every general meeting of shareholders. If the Chairman of the Board is not present at a meeting, or cannot perform his duty, and if there is a Vice-Chairman, the Vice-Chairman present at the meeting shall be the chairman of the meeting. If there is no Vice-Chairman, or if the Vice-Chairman cannot perform his duty, the shareholders present at the meeting shall elect one shareholder to be the chairman of the meeting.

Article 35

The business to be transacted at an Annual General Meeting of Shareholders shall be as follows:

- (1) To consider the Board of Director's report on the past operational results;
- (2) To consider and approve the Company's balance sheet and profit and loss statement of the past fiscal year;
- (3) To consider the appropriation of the profit and capital reserve;
- (4) To consider the election of director in replacement to those who are due to retire by rotation and fix their remuneration;
- (5) To approve the appointment of the Company's auditor and fix the remuneration.
- (6) Other matters.

Article 37. The chairman of the shareholders' meeting has the duty to conduct the meeting in compliance with the laws and the Articles of Association relating to meetings (if any) and follow the sequence of the agenda specified in the notice calling for the meeting, provided that the meeting may pass a resolution allowing a change in the sequence of the agenda with a vote of not less than two-thirds of the number of shareholders present at the meeting.

If the consideration of the matters referred to in the first paragraph is finished, the shareholders holding not less than one-third of the total number of shares sold may request the meeting to consider matters other than those indicated in the notice calling for the meeting.

If the meeting has not concluded the consideration of the matters according to the sequence of the agenda and/or the matters raised by the shareholders, as the case may be, and it is necessary to postpone the consideration of the meeting, the meeting shall determine the place, date and time for the next meeting and the Board of Directors shall, not less than 7 days prior to the date of the meeting, deliver to the shareholders notice calling the meeting which indicates the place, date, time and agenda of the meeting. The notice calling the meeting shall also be published in a newspaper for a consecutive period of 3 days at least 3 days prior to the date of the meeting.

Article 40 The Board of Directors shall arrange for a balance sheet and a profit and loss statement to be made on the last day of the fiscal year of the Company and submit them to the Annual General Meeting of Shareholders. Prior to submitting them to a Shareholders' Meeting, the Board of Directors shall arrange for the balance sheet and the profit and loss statement to be audited.

Article 41 The Board of Directors shall send the following documents to the shareholders together with the notice calling an Annual General Meeting:

- (1) Copies of the audited balance sheet and profit and loss statement together with the report from the auditor thereon;
- (2) Annual report of the Board of Directors.

Article 42 The Annual General Meeting shall appoint the auditor and fix the audit fee every year. The same auditor can be reappointed in each subsequent year. However, the auditor must not be a director, staff, employee or a person holding any position in the Company. The Company must rotate the auditor according to the requirements under the laws on securities and exchange and/or other applicable laws.

Article 43 The Company's auditor shall attend every Shareholders' Meeting which considers the Company's balance sheet, profit and loss statements and any accounting issues of the Company in order to provide explanation on account audit to the shareholders. The Company

shall deliver all related reports and documents necessary for the shareholders to its auditor as well.

The auditor has the right to examine, at any time during the business hours of the Company, all books of account, documents and any other evidence relating to the Company's income, expenses, assets and liabilities. For this purpose, the auditor shall be entitled to ask any of the Company's directors, staff members and employees to provide any statements and clarification as necessary for the auditor's performance. The auditor shall make a report relating to balance sheet and accounts for submission to the Annual General Meeting of Shareholders, and must state in such report as to whether the balance sheet has been correctly prepared and truly represents the Company's business and operations.

Article 47 The Company may arrange the meeting of Board of Directors or the shareholders through electronic devices concerning that the electronic meeting arrangement shall be in accordance with regulations and procedures specified by the law and standards for electronic conference security specified by the law. In this regards, the Company's head office shall be deemed the meeting venue

Proxy and Voting

Article 32 In the Shareholders' meeting, the Shareholders may appoint other person as his proxy to attend and vote on his behalf. The instrument appointing proxy shall be dated and signed by the Shareholder giving proxy and shall be in the form so prescribed by the registrar. The instrument appointing proxy may be proceeded by electronic means as prescribed by laws.

The instrument appointing proxy shall be delivered to the Chairman of the Board or a person entrusted by the Chairman at the meeting prior to the time of the meeting.

Article 34 In casting a vote, one share shall have one vote and resolutions of the shareholders' meeting shall be passed by the following votes;

- (1) In a general case, resolutions shall be passed by a simple majority vote cast by the shareholders who attend the meeting and cast their votes. In the event of a tie vote, the chairman of the meeting shall have a casting vote.
- (2) In the following cases, resolutions shall be passed by not less than three-fourths of the total votes of the shareholders who attend the meeting and cast their votes:
 - (a) The sale or transfer of the entire or substantial parts of the Company's business to the shareholders;
 - (b) The purchase or acquisition of business of another company or private company by the Company;

- (c) The execution, amendment, termination of contracts with respect to lease of the entire or substantial parts of the Company's business, assignment of the management of the Company's business to any person or merger of its business with another person for profit and loss sharing;
- (d) The amendment of the Company's Memorandum or Articles of Association;
- (e) The increase or reduction of the Company's registered capital or issuance of debentures;
- (f) The merger or dissolution of the Company
- (g) The debt restructuring by issuing new shares for repayment to creditors according to a plan for conversion of debt into equity;
- (h) Other matters as provided by the laws governing securities and exchange.

Directors' Qualifications, Election and Rotation of Directors

Article 14 The Shareholders' Meeting shall elect directors by a majority vote of the shareholders who attend the meeting and cast their votes in accordance with the following rules and procedures:

- (1) A shareholder shall have one vote for each share he/she holds or represents.
- (2) For the purpose of election of directors, the shareholders shall vote for each individual candidate nominated for directorship.
- (3) The candidates shall be ranked in order descending from the highest number of votes to the lowest, and shall be appointed as directors in that order until all of the director positions are filled. Where the votes cast for candidates in descending order are tied, which would otherwise cause the number of directors to be exceeded, the remaining appointment shall be made by the chairman of the meeting who shall have a casting vote.

Article 15 At the Annual General Meeting of Shareholders, one-third of the directors, or if their number is not a multiple of three, then the number nearest to one-third, must retire from office.

The directors who are due to retire from office in the first and second years after the company registration shall be selected by drawing of lots. In subsequent years, the directors with longest term of office shall retire. A retiring director is eligible for re-election.

Directors' Remuneration and Bonus

Article 16 Directors are entitled to remuneration from the Company in the form of rewards, meeting allowances, pensions, bonuses or other benefits as provided by the Articles of Association or as approved by a shareholders' meeting, which may specify as a fixed amount or as a criteria which shall be fixed from time to time or until further change. In addition, the directors are entitled to allowances and benefits according to the Company's regulations.

The first paragraph shall not affect the rights of employee or staff who is elected to be a director to still be entitled to receive remuneration and benefits as the Company's employee or staff.

Payment of remuneration in the first and second paragraphs must not be contradictory to or in conflict with the qualifications of independent directors as required by the laws on securities and exchange.

Dividend Payment and Profit Appropriation as Legal Reserve

Article 44 No dividends shall be paid from other funds than profit. If the Company still has an accumulated deficit, payment of dividends is prohibited.

Unless otherwise required by the Articles of Association for preference shares, dividend shall be equally paid for each share.

Payment of dividend shall be approved by the shareholder's meeting.

The Board of Directors may pay interim dividends to the shareholders from time to time, if the Board considers that the profits of the Company justify such payment, and after the dividends have been paid, such dividend payment shall be reported to the following General Meeting of Shareholders.

Payment of dividends shall be made within one month from the date of the Shareholders' Meeting or resolution of the Board of Directors' Meeting, as the case may be. The shareholders shall be notified in writing of such payment of dividends and the notice shall also be published in a newspaper. An interest on dividends shall not be applied if dividends are paid within such period as specified by laws.

Article 45 The Company shall allocate not less than five percent of its annual net profit less the accumulated deficit brought forward (if any) to a reserve fund until this fund attains an amount not less than ten percent of the Company's registered capital.

To publish notice or statement and to deliver document via electronic means

Article 48 Any notice or statement about the Company to individuals or the public may be published via electronic means in accordance with the rules prescribed by law.

Article 49 In the event that the Company or the Board of Directors has a duty to deliver any letter or document to directors, shareholders or creditors of the Company, if such person has notified an intention or consent to send the letter or document via electronic means, the Company or the Board of Directors may send such letter or document by electronic means in accordance with the rules prescribed by law.

Attachment No. 7

Voting, counting, and announcement of the voting results

Criteria on Voting

General Agenda:

1. A voting in each agenda item shall be made openly which one share shall be entitled to one vote. Shareholder or proxy shall make only one vote for approval, disapproval or abstention. The allocation of voting is not allowed (except voting by the custodian which may split the votes to each proxy by using Proxy Form C).
2. In case of proxy:
 - 2.1 The proxy shall vote in accordance with the determination given by the shareholder as specified in the Proxy Form. Any vote not in accordance with the Proxy Form is invalid and shall not be counted as the vote of the shareholder.
 - 2.2 In case the shareholder does not specify the determination or the determination is unclear, or the Meeting considers or resolves any agenda other than that specified in the Proxy Form, or there is any change or addition of fact, the proxy shall be authorized to consider and vote on such matter as he or she deems appropriate.

Agenda Item on Appointment of Directors:

In accordance with Article 14 of the Company's Articles of Association, shareholder or the proxy shall have one vote for each share and the procedures for voting shall be as follows:

1. For the purpose of election of directors, the shareholder shall vote for each individual candidate nominated for directors, but not exceeding the number of directors to be elected at that time. The vote shall not be split.
2. Where the votes cast for candidates in descending order are tied, which would otherwise cause the number of directors to be exceeded, the remaining director(s) shall be elected by the Chairman of the Meeting who shall have a casting vote.

Procedures for Voting in each Agenda Item

The Chairman of the Meeting shall inform the Meeting of the details of voting procedures as follows:

1. Before casting the votes in each agenda item, the Chairman of the Meeting will give opportunity to the meeting attendees to inquire on the issues related to such agenda item as appropriate. In this regard,

the meeting attendee who wishes to inquire or make comment, please notify name and surname to the meeting before making any inquiry or comment.

2. The Chairman shall propose the Meeting to vote in each agenda by asking time by time whether there is any shareholder disapprove or abstain and ask such person to mark in the box “disapprove” or “abstain” in the voting ballots and raise his/her hand in order for the officer to collect the voting ballots and count the votes. In voting counting, the Company will use the method of deducting the disapproved votes, abstain votes and the invalid voting ballots from all of the votes. The remaining votes will be deemed as the approved votes.
3. Shareholder or proxy may vote for either approval, disapproval or abstention (except for the custodian’s votes which may be split as specified in the Proxy Form).

Vote Counting and Announcement of the Voting Results

Prior to commencing the Meeting, the Company shall inform that the votes for each agenda item shall be counted from such votes cast by the shareholders or their proxies present at the Meeting with the rights to vote. The voting results of every agenda item shall be announced to the Meeting before the Meeting is adjourned.

Resolutions of the Shareholders’ Meeting shall be passed by the following votes:

1. In a general case, a resolution shall be passed by a simple majority vote of the shareholders present at the meeting and cast their votes. In other cases which the law or the Company's Articles of Association stipulates otherwise, a resolution shall comply with the law or the Company's Articles of Association, whereby the Chairman of the Meeting shall inform the shareholders at the Meeting of such requirement before voting in each such agenda item.
2. In the event of a tie vote, the Chairman of the Meeting shall have a casting vote.
3. A shareholder who has any special interest in a resolution cannot vote on such resolution, except for voting on the election of directors. A shareholder having special interest or proxy of such shareholder may be invited by the Chairman of the Meeting to temporarily leave the Meeting.
4. A secret voting may be made upon request of at least five shareholders and the Meeting shall proceed accordingly. The Chairman of the Meeting shall specify the method for such secret voting and inform the Meeting before voting on such agenda item to be resolved by secret voting.

Attachment No. 8**Profiles of the independent directors proposed by the Company
to act as proxies for the shareholders**

(Excluding directors due to retire by rotation in the year 2026)

Name	Age (years)	Position	Address	Conflicts of Interest in the Proposed Agenda
1. Mrs. Wanee Thasanamontien	70	<ul style="list-style-type: none"> - Independent Director - Chairman of the Audit Committee - Member of the Nomination and Remuneration Committee - Member of the Corporate Governance Committee 	337 Bond Street, Bangpood Sub- district, Pakkred District, Nonthaburi 11120	<ul style="list-style-type: none"> - Have conflicts of interest in agenda item 6 (To consider and approve the remuneration for directors for the year 2026) - Does not have conflict of interest in other agenda
2. Mr. Somjin Sompaisarn	63	<ul style="list-style-type: none"> - Independent Director - Chairman of the Nomination and Remuneration Committee - Chairman of the Risk Management Committee - Member of the Audit Committee - Member of the Corporate Governance Committee 		

Profiles of the Independent Directors

1. Mrs. Wanee Thasanamontien

Age 70 years

Current Position Independent Director
 Chairman of the Audit Committee
 Member of the Nomination and Remuneration Committee
 Member of the Corporate Governance Committee

Education

Education	Major	University
Master’s degree	Public Administration	Chulalongkorn University
Bachelor’s degree	Laws	Thammasat University
Bachelor’s degree	Accounting	Thammasat University

Certifications from the Thai Institute of Director (IOD) courses

Advanced Audit Committee Program (AACP)	Batch 18 Year 2015
Financial Institutions Governance Program (FGP)	Batch 4 Year 2012
Directors Certification Program (DCP)	Batch 138 Year 2010

Positions held in other listed companies		
Period	Position	Company
- Does not hold any position as a director/executive in other listed company -		

Positions held in non-listed companies		
Period	Position	Company
-none-		

Working experience for the past 5 years		
Period	Position	Company
-none-		

Family Relationship with Directors and Executives -none-

Amount of shares held in the Company, including that of spouse and minor child

(as of December 31, 2025)

Held by herself : -none-

Held by spouse/minor child : -none-

Meeting Attendance for the past year

1. The Board of Directors' Meetings	12/12	times
2. The Audit Committee's Meetings	5/5	times
3. The Nomination and Remuneration Committee's Meetings	3/3	times
4. The Corporate Governance Committee's Meetings	1/1	times
5. The 2025 Annual General Meeting of Shareholders	1/1	times

2. Mr. Somjin Sornpaisarn

Age 63 years

Current Position Independent Director
 Chairman of the Nomination and Remuneration Committee
 Chairman of the Risk Management Committee
 Member of the Audit Committee
 Member of the Corporate Governance Committee

Education

Education	Major	University
Ph.D.	DBA Finance	Thammasat University (Joint DBA with Chulalongkorn University and NIDA)
Master's degree	MS Japanese Business Studies (MSJBS)	Chaminade University of Honolulu (Fujitsu Asian Scholarship Program)
Master's degree	MBA	Thammasat University
Bachelor's degree	Industrial Engineering	Chulalongkorn University

Certifications from the Thai Institute of Director (IOD) courses

Corporate Governance for Capital Market Intermediaries (CGI)	Batch 4 Year 2015
Anti-Corruption for Executive Program (ACEP)	Batch 12 Year 2014
Diploma Examination (Exam)	Batch 26 Year 2009
Director Certification Program (DCP)	Batch 122 Year 2009
Director Accreditation Program (DAP)	Batch 16 Year 2004

Positions held in other listed companies

Period	Position	Company
2022 - Present	Independent Director and Member of Audit Committee	Sunvending Technology PCL.
2021 - Present	Independent Director and Member of Audit Committee	Sunvending Technology PCL.

Positions held in non-listed companies		
Period	Position	Company
2024 - Present	Member of Appeal Committee	Thailand Futures Exchange PCL. (TFEX)
2022 - Present	Managing Director	Thai Bond Market Association (ThaiBMA)
2022 - Present	Director	Federation of Thai Capital Market Organizations (FETCO)
2020 - Present	Director	Thai Financial Planners Association TFPA

Working experience for the past 5 years		
Period	Position	Company
2015 – 2021	Director and Discipline Committee	Thailand Futures Exchange PCL. (TFEX)
2018 – 2020	Member of the Securities Business Personnel Discipline Committee	Subcommittee under the SEC Office
2009 - 2020	Managing Director	TMB Asset Management Co., Ltd.
2006 - 2019	Director (Association President during 2012 – 2014)	Association of Investment Management Companies (AIMC)

Family Relationship with Directors and Executives -none-

Amount of shares held in the Company, including that of spouse and minor child

(as of December 31, 2025)

Held by himself : -none-
Held by spouse/minor child : -none-

Meeting Attendance for the past year

1. The Board of Directors' Meetings	12/12	times
2. The Audit Committee's Meetings	3/4*	times
3. The Nomination and Remuneration Committee's Meetings	1/3*	times
4. The Risk Management Committee's Meetings	1/1	times
5. The Corporate Governance Committee's Meetings	1/1	times
6. The 2025 Annual General Meeting of Shareholders	1/1	times

**Remarks: Since Mr. Somjin Sornpaisarn was appointed as a director in April 2025, he was unable to attend the 1st Audit Committee's Meeting and 1st and 2nd Nomination and Remuneration Committee's Meetings, which was held prior to his appointment.*

เอกสารแนบ 9



**หนังสือมอบฉันทะ แบบ ก.
PROXY FORM A**

เลขทะเบียนผู้ถือหุ้น _____ เขียนที่ _____
 Shareholders' Registration No. Written at
 วันที่ _____ เดือน _____ พ.ศ. _____
 Date Month B.E.

(1) ข้าพเจ้า _____ สัญชาติ _____
 I/We _____ Nationality
 อยู่บ้านเลขที่ _____ ถนน _____ ตำบล/แขวง _____
 Residing at No. Road Tambol/Khwaeng
 อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____
 Amphur/Khet Province Post Code

(2) เป็นผู้ถือหุ้นของ บริษัท แก้วแก่น้อย ฟู้ดแอนด์มาร์เก็ตติ้ง จำกัด (มหาชน) (“บริษัท”)
 being a shareholder of Taokaenoi Food&Marketing Public Company Limited (the “Company”) holding the total amount of
 โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
 holding the total amount of _____ shares and have voting right _____ votes as
 follows:

- หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
 Ordinary Share shares and have voting right votes
- หุ้นบุริมสิทธิ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
 Preferred Share shares and have voting right votes

(3) ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้นางวณี ทัศนมณฑิธร หรือ นายสมจินต์ ศรีไพศาล ซึ่งเป็นกรรมการอิสระของบริษัทก็ได้ ทั้งนี้ ข้อมูลกรรมการอิสระปรากฏตามสิ่งที่ส่งมาพร้อมนี้)
 Hereby appoint (The shareholder may appoint one of the Company’s independent director i.e. Mrs. Wanee Thasanamontien or Mr. Somjin Sormpaisarn to be the proxy. The Information of the independent directors, were shown in the enclosure attached herewith)

1. ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
 Name age Years, Residing at
 ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
 Road Tambol/Khwaeng Amphur/Khet
 จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
 Province Post Code or

2. ชื่อ นางวณี ทัศนมณฑิธร อายุ 70 ปี อยู่บ้านเลขที่ 337
 Name Mrs. Wanee Thasanamontien age 70 Years, Residing at 337
 ถนน บอนด์สตรีท ตำบล/แขวง บางพุด อำเภอ/เขต ปากเกร็ด
 Road Bond Street Tambol/Khwaeng Bangpood Amphur/Khet Pakkred
 จังหวัด นนทบุรี รหัสไปรษณีย์ 11120 หรือ
 Province Nonthaburi Post Code 11120 or

3. ชื่อ นายสมจินต์ ศรีไพศาล อายุ 63 ปี อยู่บ้านเลขที่ 337
 Name Mr. Somjin Sornpaisarn age 63 Years, Residing at 337
 ถนน บอนด์สตรีท ตำบล/แขวง บางพูด อำเภอ/เขต ปากเกร็ด
 Road Bond Street Tambol/Khwaeng Bangpood Amphur/Khet Pakkred
 จังหวัด นนทบุรี รหัสไปรษณีย์ 11120
 Province Nonthaburi Post Code 11120

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันอังคารที่ 28 เมษายน 2569 เวลา 14.00 น. ณ ห้องแอมเบอร์ 1 ชั้น 1 อาคารชาเลนเจอร์ อิมแพ็ค เมืองทองธานี ตำบลบ้านใหม่ อำเภอปากเกร็ด จังหวัดนนทบุรี หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Only one of them as my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders (AGM), which will be held on Tuesday, April 28, 2026, 14.00 hours at Amber Room 1, 1st floor, Challenger Hall, IMPACT Muang Thong Thani, Ban Mai Sub-district, Pak Kret District, Nonthaburi Province or such other date, time and place as the Meeting may be adjourned.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมนั้น ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ
 Any acts performed by the proxy in this Meeting shall be deemed to be the actions performed by myself/ourselves.

ลงนาม/Signed _____ ผู้มอบฉันทะ/Grantor
 (_____)
 ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
 (_____)

หมายเหตุ: ผู้ถือหุ้นที่มอบฉันทะจะต้องให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

Remark: The shareholder appointing the proxy must authorize only one proxy to attend and vote at the Meeting and may not split the number of shares to many proxies to vote separately.



หนังสือมอบฉันทะ แบบ ข.
PROXY FORM B

เลขทะเบียนผู้ถือหุ้น _____ เขียนที่ _____
Shareholders' Registration No. Written at
วันที่ _____ เดือน _____ พ.ศ. _____
Date Month B.E.

(1) ข้าพเจ้า _____ สัญชาติ _____
I/We Nationality
อยู่บ้านเลขที่ _____ ถนน _____ ตำบล/แขวง _____
Residing at No. Road Tambol/Khwaeng
อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____
Amphur/Khet Province Post Code

(2) เป็นผู้ถือหุ้นของ บริษัท แก้วแก่น้อย ฟู้ดแอนด์มาร์เก็ตติ้ง จำกัด (มหาชน) (“บริษัท”) being a shareholder of Taokaenoi Food&Marketing Public Company Limited (the “Company”) holding the total amount of _____ โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้ holding the total amount of _____ shares and have voting right _____ votes as follows:

- หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง Ordinary Share shares and have voting right votes
- หุ้นบุริมสิทธิ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง Preferred Share shares and have voting right votes

(3) ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้นางวณี ทัศนมณเฑียร หรือ นายสมจินต์ ศรีไพศาล ซึ่งเป็นกรรมการอิสระของบริษัทก็ได้ ทั้งนี้ ข้อมูลกรรมการอิสระปรากฏตามสิ่งที่ส่งมาگانพร้อมนี้) Hereby appoint (The shareholder may appoint one of the Company’s independent director i.e. Mrs. Wanee Thasanamontien or Mr. Somjin Sornpaisarn to be the proxy. The Information of the independent directors, were shown in the enclosure attached herewith)

1. ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name age Years, Residing at
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
Road Tambol/Khwaeng Amphur/Khet
จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
Province Post Code or

2. ชื่อ นางวณี ทัศนมณเฑียร อายุ 70 ปี อยู่บ้านเลขที่ 337
Name Mrs. Wanee Thasanamontien age 70 Years, Residing at 337
ถนน บอนด์สตรีท ตำบล/แขวง บางพุด อำเภอ/เขต ปากเกร็ด
Road Bond Street Tambol/Khwaeng Bangpood Amphur/Khet Pakkred
จังหวัด นนทบุรี รหัสไปรษณีย์ 11120 หรือ
Province Nonthaburi Post Code 11120 or

3. ชื่อ นายสมจินต์ ศรีไพศาล อายุ 63 ปี อยู่บ้านเลขที่ 337

Name	Mr. Somjin Sornpaisarn	age	63	Years, Residing at	337
ถนน	บอนด์สตรีท ตำบล/แขวง	บางพูด		อำเภอ/เขต	ปากเกร็ด
Road	Bond Street	Tambol/Khwaeng	Bangpood	Amphur/Khet	Pakkred
จังหวัด	นนทบุรี	รหัสไปรษณีย์	11120		

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันอังคารที่ 28 เมษายน 2569 เวลา 14.00 น. ณ ห้องแอมเบอร์ 1 ชั้น 1 อาคารชาเลนเจอร์ อิมแพ็ค เมืองทองธานี ตำบลบ้านใหม่ อำเภอปากเกร็ด จังหวัดนนทบุรี หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Only one of them as my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders (AGM), which will be held on Tuesday, April 28, 2026, 14.00 hours at Amber Room 1, 1st floor, Challenger Hall, IMPACT Muang Thong Thani, Ban Mai Sub-district, Pak Kret District, Nonthaburi Province or such other date, time and place as the Meeting may be adjourned.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

At this Meeting, I/we grant my/our proxy to vote on my/our behalf as follows:

วาระที่ 1 ประธานแจ้งให้ทราบ

Agenda item 1. Chairman’s Report

วาระนี้เป็นวาระเพื่อทราบ จึงไม่มีการลงมติ

This agenda item is for acknowledgment and requires no resolution.

วาระที่ 2 พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้นประจำปี 2568 ซึ่งประชุมเมื่อวันที่ 25 เมษายน 2568

Agenda item 2. To consider and certify the minute of the 2025 Annual General Meeting of Shareholders, held on April 25, 2025

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 3 รับทราบรายงานผลการดำเนินงานของบริษัทฯ ประจำปี 2568 สิ้นสุดวันที่ 31 ธันวาคม 2568

Agenda item 3. To acknowledge the report of the Company operational performance for the year 2025, ended December 31, 2025

วาระนี้เป็นวาระเพื่อทราบ จึงไม่มีการลงมติ

This agenda item is for acknowledgment and requires no resolution.

วาระที่ 4 พิจารณานุมัติงบการเงินประจำปี สิ้นสุดวันที่ 31 ธันวาคม 2568

Agenda item 4. To consider and approve the financial statements ended December 31, 2025

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve Disapprove Abstain

วาระที่ 5 พิจารณานอมนำกำไรสุทธิประจำปี 2568 เป็นเงินทุนสำรองตามกฎหมาย และอนุมัติการจ่ายเงินปันผลให้ผู้ถือหุ้นจากผลการดำเนินงานประจำปี สิ้นสุด วันที่ 31 ธันวาคม 2568

Agenda item 5. To consider and approve the un-appropriation of net profits of 2025 as legal reserve and the approval of dividend payment to shareholders for the operating results ended December 31, 2025

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 - (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 - (b) To grant my/our proxy to vote at my/our desire as follows:

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain

วาระที่ 6 พิจารณานอมนำมติการกำหนดค่าตอบแทนกรรมการและกรรมการชุดย่อยของบริษัทฯ ประจำปี 2569

Agenda item 6. To consider and approve the 2026 remuneration of Board of Directors and Sub-committee of the Company

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 - (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 - (b) To grant my/our proxy to vote at my/our desire as follows:

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain

วาระที่ 7 พิจารณานอมนำมติแต่งตั้งกรรมการแทนกรรมการที่ครบกำหนดออกจากตำแหน่งตามวาระ

Agenda item 7. To consider and approve the appointment of the directors to substitute the directors who are retired by rotation

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 - (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 - (b) To grant my/our proxy to vote at my/our desire as follows:
 - การแต่งตั้งกรรมการทั้งชุด

Appoint the entire group of nominated directors

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain
 - การแต่งตั้งกรรมการเป็นรายบุคคล

Appoint each nominated director individually

 1. **ชื่อกรรมการ / Name of Director:** นายยุทธ วรรณัตถาร (Mr. Yuth Vorachattarn)

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain
 2. **ชื่อกรรมการ / Name of Director:** นางสาวอรพัทธ์ พิระเดชาพันธ์ (Ms. Orrapat Peeradechapan)

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain
 3. **ชื่อกรรมการ / Name of Director:** นางสาวพรธีรา รงคะศิริพันธ์ (Ms. Porntera Rongkasiriphan)

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
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Approve

Disapprove

Abstain

วาระที่ 8 พิจารณาแต่งตั้งผู้สอบบัญชีและกำหนดค่าตอบแทนการสอบบัญชี ประจำปี 2569

Agenda item 8. To consider and approve the appointment of auditors and the determination of the audit fee for the year 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 - (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 - (b) To grant my/our proxy to vote at my/our desire as follows:

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain

วาระที่ 9 พิจารณาเรื่องอื่น ๆ (ถ้ามี)

Agenda item 9. To consider other matters (if any)

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 - (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 - (b) To grant my/our proxy to vote at my/our desire as follows:

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น
 Voting of the proxy in any agenda which is not in accordance with this Proxy shall be invalid and shall not be my/our voting as a shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใดให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 In case I/we have not specified any instructions regarding my/our voting on any agenda or such instructions are not clear, or in case the Meeting considers or passes resolutions on any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุไว้ในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy in this Meeting, except where the proxy did not vote in accordance with this Proxy, shall be deemed to be the actions performed by myself/ourselves.

ลงนาม/Signed _____ ผู้มอบฉันทะ/Grantor
 (_____)

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy

()

หมายเหตุ / Remarks

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
The shareholder appointing the proxy must authorize only one proxy to attend and vote at the Meeting, and may not split the number of shares to many proxies to vote separately.
2. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล
With respect to the agenda to elect the director, it may be considered electing the entire board or any director(s).
3. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. ตามแนบ
If any matter on the agenda is not specified above herein, the proxy may specify such additional matter in the attached supplemental to this Proxy Form B.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.

Continuation Page of Proxy Form B.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท **เถ้าแก่น้อย ฟู้ดแอนด์มาร์เก็ตติ้ง จำกัด (มหาชน)**

The proxy is granted by a shareholder of **Taokaenoi Food & Marketing Public Company Limited.**

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันอังคารที่ 28 เมษายน 2569 เวลา 14.00 น. ณ ห้องแอมเบอร์ 1 ชั้น 1 อาคารชาเลนเจอร์ อิมแพ็ค เมืองทองธานี ตำบลบ้านใหม่ อำเภอปากเกร็ด จังหวัดนนทบุรี หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

For the 2026 Annual General Meeting of Shareholders (AGM) which will be held on Tuesday, April 28, 2026, 14.00 hours at Amber Room 1, 1st floor, Challenger Hall, IMPACT Muang Thong Thani, Ban Mai Sub-district, Pak Kret District, Nonthaburi Province or such other date, time and place as the Meeting may be adjourned.

วาระที่ _____ เรื่อง _____

Agenda **Re :**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 - (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 - (b) To grant my/our proxy to vote at my/our desire as follows:

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain

วาระที่ _____ เรื่อง _____

Agenda **Re :**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 - (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 - (b) To grant my/our proxy to vote at my/our desire as follows:

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain

วาระที่ _____ เรื่อง _____

Agenda **Re :**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 - (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 - (b) To grant my/our proxy to vote at my/our desire as follows:

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain

วาระที่ _____ เรื่อง **พิจารณาเลือกตั้งกรรมการ (ต่อ)**

Agenda **Re :** **To consider and approve the appointment of directors (Continued)**

ชื่อกรรมการ _____

Name of director _____

- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

ชื่อกรรมการ _____

Name of director _____

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

ชื่อกรรมการ _____

Name of director _____

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

ชื่อกรรมการ _____

Name of director _____

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain



หนังสือมอบฉันทะ แบบ ค.

PROXY FORM C

(แบบที่ใช้เฉพาะกรณีผู้ถือหุ้นเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียนในประเทศไทยเป็นผู้รับฝากและดูแลหุ้น)

(For Foreign Shareholder appointing the Custodian in Thailand)

เลขทะเบียนผู้ถือหุ้น _____ เขียนที่ _____
 Shareholders' Registration No. Written at _____
 วันที่ _____ เดือน _____ พ.ศ. _____
 Date Month B.E.

(1) ข้าพเจ้า _____ สัญชาติ _____
 I/We _____ Nationality _____
 อยู่บ้านเลขที่ _____ ถนน _____ ตำบล/แขวง _____
 Residing at No. Road Tambol/Khwaeng _____
 อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____
 Amphur/Khet Province Post Code _____

ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ _____

as the custodian of

ซึ่งเป็นผู้ถือหุ้นของ บริษัท เล้าแก่น้อย ฟู้ดแอนด์มาร์เก็ตติ้ง จำกัด (มหาชน) (“บริษัท”)

who is a shareholder of Taokaenoi Food & Marketing Public Company Limited (the “Company”)

โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
 holding the total amount of _____ shares and have voting right _____ votes as follows:

- หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
 Ordinary Share shares and have voting right votes
- หุ้นบุริมสิทธิ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
 Preferred Share shares and have voting right votes

(2) ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้นางวณี ทัศนมณเฑียร หรือ นายสมจินต์ ศรีไพศาล ซึ่งเป็นกรรมการอิสระของบริษัทก็ได้ ทั้งนี้ ข้อมูลกรรมการอิสระปรากฏตามสิ่งที่ส่งมาพร้อมนี้)

Hereby appoint (The shareholder may appoint one of the Company’s independent director i.e. Mrs. Wanee Thasanamontien or Mr. Somjin Sompaisarn to be the proxy. The Information of the independent directors, were shown in the enclosure attached herewith)

1. ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
 Name age Years, Residing at _____
 ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
 Road Tambol/Khwaeng Amphur/Khet _____
 จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
 Province Post Code or _____

2. ชื่อ นางวณี ทัศนมณเฑียร อายุ 70 ปี อยู่บ้านเลขที่ 337
 Name Mrs. Wanee Thasanamontien age 70 Years, Residing at 337

ถนน บอนด์สตรีท ตำบล/แขวง _____ บางพุด อำเภอ/เขต _____ ปากเกร็ด
 Road Bond Street Tambol/Khwaeng Bangpood Amphur/Khet Pakkred
 จังหวัด _____ นนทบุรี รหัสไปรษณีย์ _____ 11120 หรือ
 Province Nonthaburi Post Code 11120 or

3. ชื่อ _____ นายสมจินต์ ศรีไพศาล อายุ 63 ปี อยู่บ้านเลขที่ _____ 337
 Name Mr. Somjin Sornpaisarn age 63 Years, Residing at 337
 ถนน บอนด์สตรีท ตำบล/แขวง _____ บางพุด อำเภอ/เขต _____ ปากเกร็ด
 Road Bond Street Tambol/Khwaeng Bangpood Amphur/Khet Pakkred
 จังหวัด _____ นนทบุรี รหัสไปรษณีย์ _____ 11120

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันอังคารที่ 28 เมษายน 2569 เวลา 14.00 น. ณ ห้องแอมเบอร์ 1 ชั้น 1 อาคารชาเลนเจอร์ อิมแพ็ค เมืองทองธานี ตำบลบ้านใหม่ อำเภอปากเกร็ด จังหวัดนนทบุรี หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Only one of them as my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders (AGM), which will be held on Tuesday, April 28, 2026, 14.00 hours at Amber Room 1, 1st floor, Challenger Hall, IMPACT Muang Thong Thani, Ban Mai Sub-district, Pak Kret District, Nonthaburi Province or such other date, time and place as the Meeting may be adjourned.

(3) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

At this Meeting, I/we grant my/our proxy to vote on my/our behalf as follows:

มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือและมีสิทธิออกเสียงลงคะแนนได้

To grant proxy according to the total number of shares held and having the right to vote;

มอบฉันทะบางส่วน คือ

To grant proxy in partial portions:

หุ้นสามัญ _____ หุ้น และมีสิทธิออกเสียงลงคะแนนได้ _____ เสียง
 Ordinary shares shares, with the voting right of votes

หุ้นบุริมสิทธิ _____ หุ้น และมีสิทธิออกเสียงลงคะแนนได้ _____ เสียง
 Preferred shares shares, with the voting right of votes

รวมสิทธิออกเสียงลงคะแนนได้ทั้งหมด _____ เสียง

Total voting right votes

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

At this Meeting, I/we grant my/our proxy to vote on my/our behalf as follows:

วาระที่ 1 ประธานแจ้งให้ทราบ

Agenda item 1. Chairman's Report

วาระนี้เป็นวาระเพื่อทราบ จึงไม่มีการลงมติ

This agenda item is for acknowledgment and requires no resolution.

วาระที่ 2 พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้นประจำปี 2568 ซึ่งประชุมเมื่อวันที่ 25 เมษายน 2568

Agenda item 2. To consider and certify the minute of the 2025 Annual General Meeting of Shareholders, held on April 25, 2025

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) To grant my/our proxy to vote at my/our desire as follows:
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

วาระที่ 3 รับทราบรายงานผลการดำเนินงานของบริษัทฯ ประจำปี 2568 สิ้นสุดวันที่ 31 ธันวาคม 2568

Agenda item 3. To acknowledge the report of the Company operational performance for the year 2025, ended December 31, 2025

วาระนี้เป็นวาระเพื่อทราบ จึงไม่มีการลงมติ

This agenda item is for acknowledgment and requires no resolution.

วาระที่ 4 พิจารณานุมัติงบการเงินประจำปี สิ้นสุดวันที่ 31 ธันวาคม 2568

Agenda item 4. To consider and approve the financial statements ended December 31, 2025

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) To grant my/our proxy to vote at my/our desire as follows:
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

วาระที่ 5 พิจารณานุมัติจัดสรรเงินกำไรสุทธิประจำปี 2568 เป็นเงินทุนสำรองตามกฎหมาย และอนุมัติการจ่ายเงินปันผลให้ผู้ถือหุ้นจากผลการดำเนินงานประจำปี สิ้นสุด วันที่ 31 ธันวาคม 2568

Agenda item 5. To consider and approve the un-appropriation of net profits of 2025 as legal reserve and the approval of dividend payment to shareholders for the operating results ended December 31, 2025

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) To grant my/our proxy to vote at my/our desire as follows:
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

วาระที่ 6 พิจารณานุมัติการกำหนดค่าตอบแทนกรรมการและกรรมการชด้อยของบริษัทฯ ประจำปี 2569

Agenda item 6. To consider and approve the 2026 remuneration of Board of Directors and Sub-committee of the Company

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) To grant my/our proxy to vote at my/our desire as follows:
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

วาระที่ 7 พิจารณานุมัติแต่งตั้งกรรมการแทนกรรมการที่ครบกำหนดออกจากตำแหน่งตามวาระ

Agenda item 7. To consider and approve the appointment of the directors to substitute the directors who are retired by rotation

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- การแต่งตั้งกรรมการทั้งชุด
Appoint the entire group of nominated directors
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |
- การแต่งตั้งกรรมการเป็นรายบุคคล
Appoint each nominated director individually
1. ชื่อกรรมการ / Name of Director: นายยุทธ วรฉัตรธาร (Mr. Yuth Vorachattarn)
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |
2. ชื่อกรรมการ / Name of Director: นางสาวอรพัทธ์ พีระเดชาพันธ์ (Ms. Orrapat Peeradechapan)
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |
3. ชื่อกรรมการ / Name of Director: นางสาวพรธีรา รงคะศิริพันธ์ (Ms. Porntera Rongkasiriphan)
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

วาระที่ 8 พิจารณาแต่งตั้งผู้สอบบัญชีและกำหนดค่าตอบแทนการสอบบัญชี ประจำปี 2569

Agenda item 8. To consider and approve the appointment of auditors and the determination of the audit fee for the year 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

วาระที่ 9 พิจารณาเรื่องอื่น ๆ (ถ้ามี)

Agenda item 9. To consider other matters (if any)

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

- (5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่า การลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Voting of the proxy in any agenda which is not in accordance with this Proxy shall be invalid and shall not be my/our voting as a shareholder.

- (6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใดให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not specified any instructions regarding my/our voting on any agenda or such instructions are not clear, or in case the Meeting considers or passes resolutions on any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุไว้ในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy in this Meeting, except where the proxy did not vote in accordance with this Proxy, shall be deemed to be the actions performed by myself/ourselves.

ลงนาม/Signed _____ ผู้มอบฉันทะ/Grantor
()

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

หมายเหตุ / Remarks

1. หนังสือมอบฉันทะแบบ ค. นี้ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น
This Form C is only used for the shareholder registered as a foreign investor who appoints a custodian in Thailand to keep their shares in custody and care.
2. หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะ คือ
Required supporting documents:
 - (1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน
The power of attorney whereby the shareholder authorize the custodian to execute the proxy form for and on behalf of the shareholder
 - (2) หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)
A letter of confirmation that the custodian is licensed to operate the custodian business
3. ผู้ถือหุ้นที่มอบฉันทะจะต้องให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
The shareholder appointing the proxy must authorize only one proxy to attend and vote at the Meeting, and may not split the number of shares to many proxies to vote separately.
4. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล
With respect to the agenda to elect the director, it may be considered electing the entire board or any director(s).
5. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค. ตามแนบ
If any matter on the agenda is not specified above herein, the proxy may specify such additional matters in the attached supplemental to this Proxy Form C.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.

Continuation Page of Proxy Form C.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท **เถ้าแก่น้อย ฟู้ดแอนด์มาร์เก็ตติ้ง จำกัด (มหาชน)**

The proxy is granted by a shareholder of **Taokaenoi Food & Marketing Public Company Limited.**

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันอังคารที่ 28 เมษายน 2569 เวลา 14.00 น. ณ ห้องแอมเบอร์ 1 ชั้น 1 อาคารชาเลนเจอร์ อิมแพ็ค เมืองทองธานี ตำบลบ้านใหม่ อำเภอปากเกร็ด จังหวัดนนทบุรี หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

For the 2026 Annual General Meeting of Shareholders (AGM) which will be held on Tuesday, April 28, 2026, 14.00 hours at Amber Room 1, 1st floor, Challenger Hall, IMPACT Muang Thong Thani, Ban Mai Sub-district, Pak Kret District, Nonthaburi Province or such other date, time and place as the Meeting may be adjourned.

วาระที่ _____ เรื่อง _____

Agenda **Re :**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 - (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 - (b) To grant my/our proxy to vote at my/our desire as follows:
 - เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
 - Approve votes Disapprove votes Abstain
 - votes

วาระที่ _____ เรื่อง _____

Agenda **Re :**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 - (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 - (b) To grant my/our proxy to vote at my/our desire as follows:
 - เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
 - Approve votes Disapprove votes Abstain
 - votes

วาระที่ _____ เรื่อง _____

Agenda **Re :**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 - (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 - (b) To grant my/our proxy to vote at my/our desire as follows:
 - เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
 - Approve votes Disapprove votes Abstain
 - votes

วาระที่ _____ เรื่อง พิจารณาเลือกตั้งกรรมการ (ต่อ)

Agenda Re : To consider and approve the appointment of directors (Continued)

ชื่อกรรมการ _____

Name of director _____

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
 Approve votes Disapprove votes Abstain
 votes

ชื่อกรรมการ _____

Name of director _____

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
 Approve votes Disapprove votes Abstain
 votes

ชื่อกรรมการ _____

Name of director _____

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
 Approve votes Disapprove votes Abstain
 votes

ชื่อกรรมการ _____

Name of director _____

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
 Approve votes Disapprove votes Abstain
 votes

Attachment No. 10**Guideline for download the Annual Registration Statement 2025 via QR Code**

The Stock Exchange of Thailand by Thailand Securities Depository Co., Ltd., as the Securities Registrar, has developed such system for listed companies on the Stock Exchange of Thailand to submit documents regarding shareholders' meetings and Annual Registration Statement in electronic format via QR CODE, in order to enable the shareholders to conveniently and rapidly retrieve and review such information.

Shareholders may download such information via QR CODE enclosed herewith as **Attachment No. 2** in accordance with the following procedures:

For iOS (iOS 11 or higher) and Android

1. Open Camera app on the mobile device.
2. Scan (turn the camera to) QR CODE.
3. Click the notification at the top of the screen to view the information regarding the Meeting.

Remark: If the notification is not displayed on the mobile device, shareholder may scan QR CODE from another Application, e.g., QR CODE READER, Facebook or LINE, etc.

How to scan QR Code via Line

1. Open LINE application.
2. Scan QR CODE via LINE application → open LINE application and add friend → select QR Code → scan QR CODE.
3. Scan QR CODE to view the information regarding the meeting.

Attachment No. 11

**Form for questionnaire for the 2026 Annual General Meeting of Shareholders
in advance of Taokaenoi Food & Marketing Public Company Limited
on Tuesday, April 28, 2026, at 14.00 hours**

To Corporate Secretary, Taokaenoi Food & Marketing Public Company Limited (the “Company”)

I/We

Please mark ✓ in ()

() being a shareholder of Taokaenoi Food & Marketing Public Company Limited

() being a proxy of....., who is a shareholder of Taokaenoi Food & Marketing Public Company Limited

would like to submit questions regarding various agenda items of the General Meeting of Shareholders of the Company, as follows:

.....
.....
.....
.....
.....
.....

Remark: Please fill in and send the completed form to the Company by 17:00 hours of Friday, April 24, 2026 via following channels.

- Fax: 02-984-0118 or

- E-mail: ir@taokaenoi.co.th

To make inquiries or give suggestions, please contact:

- Investor Relations: Tel 02-984-0666 ext 304

Attachment No. 12

Privacy Notice

For the 2026 Annual General Meeting of Shareholders

via QR CODE



Attachment No. 13**Map of the 2026 Annual General Meeting of Shareholders place**

At Amber Room 1, 1st Floor, Challenger Building,
IMPACT Muang Thong Thani,
Ban Mai Sub-district, Pak Kret District, Nonthaburi 11120

Parking :

[Parking at P1 Building, the entrance from the P1 Building,](#)
[Enter through Atrium 3](#)

**Skytrain :**

Route 1 : Pink Line MRT, Get off at IMPACT Muang Thong Thani, Exit 3
Route 2 : Green Line, Get off at Chatuchak Park Station and then transfer to Van
(Chatuchak-Muang Thong), Go to IMPACT Muang Thong Thani

BMTA Bus Services :

Chaeng Wattana Road (Entrance of Muang Thong Thani) to Lak Si Intersection, Vibhavadi
Rangsit Road

Buses Nos. 52, 150, 356 and Air-conditioned Buses Nos. 166, 150, 356

Tiwanon Road (Pak Kret Intersection) to Entrance of Muang Thong, Bond Street road

Buses Nos. 33, 90, 51 and Air-conditioned Buses 367, 359

Bus that go to Muang Thong Thani :

- Air-conditioned Buses 166 (Victory Monument - Muang Thong Thani)
- Air-conditioned Buses 210 (Bang Wa Station - Muang Thong Thani)

Van that go to Muang Thong Thani :

- Victory Monument Line, Koh Phahonyothin stop, opposite Rajavithi Hospital, behind Dunkin Donuts
 - The Mall Ngamwongwan Line, Grand Plaza stop, opposite The Mall Ngamwongwan
 - Chatuchak Line, BTS Mo Chit stop exit 4 or MRT Chatuchak Park exit 3
 - Major Rangsit Line, next to the Rangsit Van Terminal movie theater stop, parking space no. 12
- (Service available only from 7.00 to 9.30 hours and from 16.30 to 20.00 hours)

The map shows the IMPACT Exhibition Center with various halls and rooms. Key areas include:

- IMPACT EXHIBITION CENTER:** HALLS 5-12, PHOENIX ROOM 1-4, AMBER ROOM 1-3, 2nd FLOOR YOUNG ROOM 1-4.
- IMPACT FORUM:** HALL 4, IMPACT CHALLENGER (INDOOR PARKING 1), JUPITER ROOM 4-16, ROYAL JUBILEE BALLROOM.
- IMPACT ARENA:** THE PORTAL, THE PORTAL BALLROOM.
- Other facilities:** ibis, COSMO WALK, SAPPYRUM CITY MARKET, OUTDOOR PARKING 4, 5, 6, INDOOR PARKING 3, BANGKOK LAND BLD., AKTIV SQUARE, THUNDER DOME, SCG STADIUM, NOVOTEL, SAPPHIRE ROOMS (1st and 2nd floors), GRAND DIAMOND BALLROOM.
- Transportation:** MUANG THONG THANI EXPRESSWAY, POPULAR ROAD.

**IMPACT Challenger, Muang Thong Thani
Jupiter Room 4-16 , Indoor P1**

สอบถามภาพจราจร
0-2833-5450

SCAN TO
PARKING 1

SCAN TO
DIRECTIONS